

No.:SS/20/2026-Shakti Sadan (e-150324)
Government of India
Ministry of Women and Child Development

GPOA-3, Netaji Nagar, New Delhi

Dated: 2nd July, 2026

To,

The Administrative Secretaries of WCD/Social Welfare/Health Department
(Gujarat, Tamil Nadu, West Bengal – PMMVY)
Implementing Mission Shakti of all States/UTs

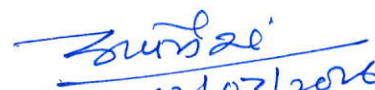
Subject: Minutes of Meetings of Programme Approval Board (PAB) on schemes under 'Mission Shakti' held during the months of April and May, 2026 – reg.

Madam/Sir,

I am directed to forward herewith a copy of the Minutes of Meetings of Programme Approval Board (PAB) of schemes under 'Mission Shakti' held under the Chairpersonship of Secretary, Ministry of Women and Child Development, Government of India during the months of April and May, 2026 to consider the financial and administrative proposals for FY 2026-27.

2. This issues with the approval of Competent Authority.

Yours faithfully,


02/07/2026
(Aparnesh Datta Pandey)

Under Secretary to the Government of India

Copy to:

1. Directors of all States/UTs (WCD/Social Welfare/Health)
2. State Nodal Officers of all schemes under Mission Shakti

Copy for information to:

1. PS to HM, WCD
2. PS to HMoS, WCD
3. PSO to Secretary, WCD
4. PPS to AS & FA, WCD
5. PPS to Pr. CCA
6. All Bureau Heads under Mission Shakti and Mission Vatsalya
7. All Divisional Heads (Directors and Deputy Secretaries) of Mission Shakti and IFD
8. DDG/NIC and STD/NIC
9. All Under Secretaries of Mission Shakti

Minutes of the meetings of Programme Approval Board (PAB) for the FY 2026-27 held on 22nd April 2026, 23rd April 2026, 5th May, 2026, 6th May 2026, 7th May 2026, 8th May 2026, 12th May 2026 and 15th May 2026 to consider proposals of States / UTs under Mission Shakti.

The PAB meetings for the FY 2026-27 under Mission Shakti along with Mission Vatsalya and APIP for Mission Poshan and Saksham Anganwadi 2.0 were held in Delhi and in hybrid mode under chairpersonship of Secretary, MWCD on 22nd April 2026, 23rd April 2026, 5th May, 2026, 6th May 2026, 7th May 2026, 8th May 2026, 12th May 2026 and 15th May 2026 to consider the proposals of 36 States and UTs for financial assistance for ongoing projects as well as for approval of new projects.

During these meetings, a keynote address was delivered by the Secretary, WCD followed by presentation by Dr. Preetam B. Yashvant, Joint Secretary. Thereafter, States/ UTs made their PAB presentations comprising of implementation & overview of schemes, proposal for FY 2026-27 issues, recommendations and good practices adopted under various components of the Mission Shakti and Mission Vatsalya.

1. Common Actionable Points for Mission Shakti- Applicable for all States/UTs:

1.1 It was reiterated Mission Shakti schemes have been extended for a further period of six months i.e. upto September, 2026 and that proposals under the 16th Finance Commission are presently under submission in DoE, Ministry of Finance.

1.2 It was stated that new proposals received from the States and UTs during the PAB 2026–27 would be considered and communicated following the final approval of the EFC for the 16th Finance Commission period. The Ministry further reiterated that the schemes would continue during the extension period on the same terms and conditions. Additionally, no further PAB meetings will be convened during FY 2026–27. Appraisal and approval of proposals, wherever applicable, will subsequently be communicated to the States/UTs through official correspondence issued by the Ministry.

1.3 It was emphasized that regular updation of DBT data on the Mission Shakti portals for OSC, Shakti Sadan, Sakhi Niwas, and Palna is mandatory. Since the DBT data is being closely monitored by the DBT Mission under the Cabinet Secretariat through API integration, all States/UTs have been advised to ensure timely and regular updation of all DBT-related information on the portals.

1.4 It was discussed that all States/UTs will ensure regular updation of verified data, geo-tagging details, infrastructure information, legacy data, and DBT-related information etc. on the Mission Shakti Dashboard for all the schemes.

1.5 States/UTs were advised to ensure wider dissemination of scheme information through publicity materials, IEC activities, and visibility measures so that more women become aware of the available services and support systems and the schemes should also focus on the quality of services being provided. Regular inspections of institutions should be conducted, and States/UTs should ensure the nomination of nodal officers for carrying out inspections by State/District authorities.

1.6 It was reiterated that delay in submission of Utilization Certificates (UCs) and Statements of Expenditure (SOEs) should not become a reason for delay in release of funds. States/UTs were instructed to ensure timely submission of consolidated UCs and SOEs strictly through the PFMS e-UC portal. It was further clarified that while SNA-SPARSH has considerably streamlined the flow and availability of funds, States/UTs are still required to reconcile expenditures regularly through submission of UCs and SOEs. It was also directed to the States to issue State Mother sanction on timely basis.

1.7 The States and UTs where Model OSCs and Shakti Sadans are to be set up with support of UN Agencies were requested to render full support to the concerned teams.

1.8 The details of proposals submitted by the States and UTs have been placed in Annexure with remarks. Proposals for setting up of any new institutions such as Palna, Sakhi Niwas, OSC under respective schemes of Mission Shakti shall be considered upon due approval of 16th FC.

2. Common Actionable Points for Sambal component of Mission Shakti - Applicable for all States/UTs.

2.1 One-Stop Centres:

2.2.1 States/UTs were also advised to ensure regular inspection of institutions by nodal officers. Emphasis was laid on wider dissemination of services through Gram Panchayats, schools, colleges, Anganwadi Centres and Government offices etc.

2.2.2 States/UTs were advised to upload all requisite documents relating to construction of OSCs on the construction module of OSC portal. Further accordingly, future actions will be taken.

2.2.3 During FY 2025-26 period, 73 new OSCs were in-principal approved by the PAB Committee. These have now been given post facto approval. (List at Annexure- A).

2.2.4 It was decided that, in States/UTs such as the Andaman & Nicobar Islands, where construction of permanent buildings may not be immediately feasible, permission may be considered for the continued functioning of OSCs from rented premises. For immediate operationalization of approved OSCs in rented buildings, States/UTs are advised to inform the Ministry so that appropriate funds may be provisioned under the recurring grant, as per Ministry's letter No. Sambal/40/2023-Sambal (e-107640) dated 30.01.2024. While OSCs may preferably be accommodated in existing Government buildings, considering the nature of services provided, the PAB has decided that operationalization in rented premises may be extended on a case-to-case basis with the approval of the respective Administrative Secretary of the State/UT.

2.2 Women Helpline:

2.2.1 It stressed the importance of operationalizing Women Helpline seats within OSCs and emphasized that OSCs, Women Helplines, and Shakti Sadans function as an interlinked triad of support services for women in distress. Priority was therefore placed on integration of OSCs with WHLs to ensure seamless and immediate service delivery to women approaching the system through any channel. It was also noted that recruitment processes for Women Helplines and Child Helplines are facing delays in several States/UTs.

2.2.2 It was also highlighted that States and UTs should address the recruitment and staffing issues related to Women Helplines to ensure the delivery of timely, efficient, and quality support services to women in distress. Strengthening recruitment, along with regular capacity-building and gender-sensitization training, would improve service delivery, enhance coordination with police and other support agencies, and contribute towards a more responsive and victim-centric system for the safety, protection, and empowerment of women.

2.2.3 It was informed that any call received on the Women Helpline (WHL) for information-seeking purposes shall also be regarded as a woman assisted.

2.3 Beti Bachao, Beti Padhao (BBBP):

2.3.1 States/UTs were advised to ensure timely updation of plantation drives, sapling distribution and other activity-related data on the dashboard. The Ministry further emphasized that success stories of beneficiaries should be regularly uploaded on the dashboard. States/UTs were also encouraged to undertake research studies to examine any decline in Sex Ratio at Birth (SRB) and Gross Enrolment Ratio (GER), wherever applicable, and to share the findings with the Ministry.

2.3.2 It was further informed that the Ministry proposed to merge BBBP and the Hub for Empowerment of Women (HEW) under the Beti Bachao Beti Padhao Abhiyaan as this idea was welcomed by the States/UTs during the State consultation. The PMU is also proposed to be integrated as part of the Abhiyaan to enable more effective supervision and monitoring of the entire Mission Shakti framework.

2.3.3 The PMU team will also organize campaigns, seminars, and other awareness and outreach activities aimed at promoting the welfare of the girl child, as well as advancing the safety, security, and empowerment of women and girls. It was stated that the broader vision of Mission Shakti centres around women's safety, security, and empowerment, and that all Mission Shakti schemes contribute towards the objectives of Beti Bachao Beti Padhao.

2.3.4 The Ministry observed that in several districts HEW structures are presently underutilized and therefore there is a proposal to convert HEW into a PMU for the entire Mission Shakti framework to ensure better convergence, monitoring, clarity in implementation, and scheme fulfilment at State and district levels. The Ministry further informed that there is a proposal to convert the Hub for Empowerment of Women (HEW) into a Programme Management Unit (PMU) and to place the responsibility of Beti Bachao Beti Padhao (BBBP) under the PMU framework.

2.3.5 It was emphasized that the mandate and objectives of BBBP are broadly aligned with the overall objectives of Mission Shakti and therefore BBBP should not be viewed only in terms of Sex Ratio at Birth (SRB), PCPNDT implementation, or Gross Enrolment Ratio (GER).

2.3.6 The Ministry emphasized that BBBP should instead be seen as a larger behavioural and social change initiative aimed at changing societal perceptions regarding women and girls. States/UTs were encouraged to expand the idea and outreach of BBBP and utilize BBBP funds both for awareness generation and for monitoring and strengthening implementation of Mission Shakti schemes.

2.4 Nari Adalat

2.4.1 It was informed that Nari Adalat may be phased out during the 16th Finance Commission period and that States may accordingly need to align and integrate Nari Adalats with Gender Resource Centres (GRCs).

2.4.2 It was informed that discussions regarding signing of an MoU between the Ministry of Rural Development, Ministry of Women and Child Development, and the Department of Justice/Law and Justice. It was observed that while MWCD has OSCs at the district level, MoRD has Gender Resource Centres at the block level, and the Department of Justice has para-legal volunteers and legal aid mechanisms. It was highlighted that Gender Resource Centres (GRCs) are complementary to OSCs. Over time, the Nari Adalat initiative will be phased out as and when GRC-OSC collaboration is institutionalized. It was further informed that efforts are being undertaken to strengthen linkages between these institutions and further, details will be shared in due course of time

3. Common Actionable Points for Samarthya component of Mission Shakti - Applicable for all States/UTs

3.1 PMMVY

3.1.1 The efforts made by all the States and UTs for satisfactory enrolment and disbursement of benefits under PMMVY were appreciated. The Ministry emphasized the need to further improve enrolment and payment processing. It was observed that enrolment under PMMVY during FY 2025-26 stands at 46.17 lakh against the target of 75.07 lakh (61.5%). States and UTs were directed to accelerate enrollment activities and ensure timely approval and processing of beneficiaries.

3.1.2 It was observed that a large number of beneficiaries remain in the pre-registration stage, indicating delays in payment processing. Around 11.50 lakh beneficiaries are in pre-registration stage, including 6.73 lakh non-NPCI mapped cases and 4.47 lakh non-FRS cases. States and UTs were directed to resolve such pendencies on priority and ensure that all eligible beneficiaries are processed within the prescribed timelines. The efforts made by the Government of Jammu & Kashmir under PMMVY were appreciated, particularly in organising special camps for beneficiaries, which has resulted in very low pendency of non-NPCI mapped and non-FRS cases. It was also noted that the Chief Secretary is regularly monitoring the progress under the scheme and review meetings are being conducted up to CDPO level with clearly defined targets. Other States and UTs were advised to adopt similar monitoring and outreach mechanisms for effective implementation of PMMVY.

3.1.3 It was informed that several States continue to face technical issues in obtaining payment status from State IFMIS portals due to incomplete or improper API integration with the PMMVY portal. The Ministry emphasised that such API-related issues must be resolved urgently in coordination with State Finance Departments and technical teams, as non-receipt of payment status affects transparency, reconciliation and beneficiary tracking.

3.1.4 States and UTs were informed that onboarding under SNA-SPARSH has been completed by 23 States/UTs, while the process is still under progress in Uttar Pradesh, Delhi, Uttarakhand, Puducherry, Goa and Arunachal Pradesh. The concerned States/UTs were directed to expedite the onboarding process and ensure compliance with all required SNA-SPARSH formalities at the earliest.

3.1.5 It was informed that an Integrated Grievance Redressal mechanism is operational on the PMMVY portal for timely redressal of beneficiary grievances. More than 77,000 grievances (older than 30 days) have been received, out of which over 68,000 (87.31%) grievances have been resolved. States and UTs were directed to ensure timely disposal of all pending grievances within the prescribed timeline and strengthen monitoring at State and district levels.

3.1.6 It was informed that 'Open House Session' is organised on all working days by the Ministry and NIC. All the States and UTs were advised to utilize these daily sessions for solving technical issues related to Scheme/ portal implementation.

3.1.7 The State-wise indicative enrollment targets for PMMVY during FY 2026-27 are placed at **Annexure I**.

3.2 SANKALP: Hub for Empowerment of Women (HEW)

3.2.1 During the meeting of the Programme Approval Board (PAB) under Mission Shakti, detailed deliberations were held regarding the functioning of the Hub for Empowerment of Women (HEW) as the Programme Management Unit (PMU) for all schemes under Mission Shakti.

3.2.2 In order to streamline the functioning of the PMU and ensure greater clarity in roles and responsibilities during the upcoming 16th Finance Commission period, it is proposed that HEW function as a dedicated PMU with recruitment of full-time staff responsible for implementation, coordination, monitoring, convergence, reporting, and other programme management functions under Mission Shakti schemes.

3.2.3 Further, under the 16th Finance Commission, it is envisaged that the Beti Bachao Beti Padhao (BBBP) Abhiyaan may also be brought under the ambit of HEW, thereby strengthening HEW's role as the central PMU for all schemes under Mission Shakti. The role of HEW to also act as a resource centre for disseminating information about various women-centric schemes shall continue. This was welcomed by States and UTs.

3.2.4 Therefore, all the States and UTs must take efforts to ensure the full-time recruitment of HEW staff in SHEW and in all the DHEWs as per the Mission Shakti Guidelines. This is essential for HEW functioning as a PMU for overall supervision of Mission Shakti schemes at the State Level and District Level.

3.2.5 Additionally, all States and UTs must expedite the process of availing the provision of vehicle/ POL provided at the SHEW and in DHEWs at the earliest to strengthen the HEW service delivery.

3.2.6 Further, all the States and UTs implementing the scheme must ensure updating of the Mission Shakti Dashboard with all the relevant details including the number of women assisted on a regular basis.

3.2.7 All States implementing SNA SPARSH have been advised to raise bills against the Mother Sanction issued by the Ministry on a timely basis to ensure smooth release and utilization of funds.

3.3 Shakti Sadan

3.3.1 During the meeting of the Programme Approval Board (PAB) under Mission Shakti, detailed deliberations were held regarding the issues, challenges, and recommendations related to the implementation of Shakti Sadan. The States/UTs expressed serious concerns over the

inadequacy of the existing cost norms, which were affecting effective implementation of the programme.

3.3.2 It was also highlighted that the current scheme does not provide for a non-recurring component for establishment of new Shakti Sadans, nor does it include a separate provision for children accompanying beneficiaries residing in the homes.

3.3.3 The Ministry noted the concerns raised by the States/UTs regarding low-cost norms under the 15th Finance Commission framework, particularly in relation to rental expenses, management costs, beneficiary assistance and implementation challenges arising therefrom. It was also clarified that the Shakti Sadans can be operationalized by NGOs under the overall supervision of States and UTs.

3.3.4 Under Shakti Sadan, it was directed that:

- a) States/UTs are required to submit their UCs on time on the e-UC portal of PFMS to ensure timely release of funds. States/UTs are required to raise their bills on time in SNA SPARSH for release of funds.
- b) States/UTs were directed to update the Mission Shakti Dashboard regularly including DBT in its entirety with verified data.

3.4 Sakhi Niwas

3.4.1 During the meeting of Programme Approval Board (PAB) under Mission Shakti, a detailed deliberation was made on issues/challenges and recommendations on Sakhi Niwas under Mission Shakti. The Ministry noted the feedback on low-cost norms and challenges in terms of rental cost, management cost, no provision of non-recurring grant etc. as raised by various States and UTs under the existing scheme of 15th FC and challenges in effective implementation of the Scheme thereof.

3.4.2 Under Sakhi Niwas, it was directed that-

- a) The States/UTs are required to submit their UCs on time on the e-UC portal of PFMS to ensure timely release of funds.
- b) The States/UTs are required to raise their bills on time in SNA SPARSH for release of funds
- c) The States/UTs were directed to fill the MS Dashboard regularly in its entirety with verified data.
- d) The States/UTs will submit the requisite documents for release of funds for the working women hostel approved in construction mode.

3.5 SASCI – Working Women’s Hostels

3.5.1 It was noted that some States like Tamil Nadu, Assam, Himachal Pradesh and Rajasthan have made good progress and received the second instalment while progress in certain states remain concerning on their committed timelines for project completion, hence it was directed to expedite the process for completion of construction of hostels under SASCI.

3.5.2 It was also directed to the State authorities to closely monitor the progress by implementing authorities regarding construction and completion status of WWHs under SASCI by holding fortnightly reviews with concerned departments.

3.5.3 It was also agreed that States should furnish the monthly progress reports as per the prescribed format by 5th of every month.

3.5.4 It has been further requested to State to apprise MWCD on the mechanism being adopted for operationalizing the working women’s hostels under SASCI as per the guidelines with timelines.

3.5.5 The MWCD urged States to draw the second instalment for Scheme for Assistance to States for Capital Investment (SASCI) for working women hostels timely, and to submit the proposal along with interest payments valid up to 31st March 2026.

3.5.6 It was also suggested that States/UTs may consider emulating models adopted by States such as Tamil Nadu, Andhra Pradesh, and Kerala, which have established Special Purpose Vehicles (SPVs)/Corporations for the operationalization of Working Women Hostels and delivery of quality services. Accordingly, States/UTs may explore setting up similar SPVs for the operation and management of hostels, including functions such as booking, security, maintenance, and collection of user charges. Such arrangements may be further strengthened through periodic monitoring and field visits by the respective State authorities.

3.6 Palna

3.6.1 During meeting of Programme Approval Board (PAB) under Mission Shakti, a detailed deliberation was made on issues and challenges on the Anganwadi cum Creches (AWCCs) of Palna Scheme under Mission Shakti. Last year it was decided to make AWCCs as a successful model, however, most of the State has not been able to make optimum operationalization of AWCCs as approved by PAB. The number of total AWCCs approved during 15th Finance Cycle remained at 14708 AWCCs out of which 3717 AWCCs have been made functional from the funds released during 15th FC.

3.6.2 Under Palna, it was directed that -

- a) The States/UTs are required to submit their UCs on time on the e-UC portal of PFMS to ensure timely release of funds
- b) The States/UTs are required to raise their bills on time in SNA SPARSH for release of funds
- c) The States/UTs were directed to fill the Mission Shakti Dashboard regularly in its entirety with verified data.
- d) The States/UTs may run functional AWCCs for 7 ½ hours per day engaging Anganwadi worker, Anganwadi Helper, Creche Worker and Creche Helpers. States/UTs like DNH & DD, Delhi, Goa are running AWCCs by engaging staff on shift basis. This has been noted by MWCD as a viable option. Timing of shift may be decided by the States/UTs as per requirements of locality of the region. It was also informed that new proposals for States and UTs fully operationalizing AWCCs shall only be considered only after approval of 16th FC proposal of MWCD by DoE. It was suggested that the States/UTs may engage Workers/Helpers for a short time against those workers/helpers going on leave/maternity leave. It was also directed to States and UTs to upload and update the data on Mission Shakti portal and DBT portal data regularly for operationalized AWCCs.
- e) Many States have demanded Standalone creches. In this regard, it was informed to the States that a proposal of both Standalone creches (new models) and operationalization of existing functional AWCCs including new operationalization of AWCCs during 16th Finance Commission Cycle from FY 2026-27 till FY 2030-31 have been submitted to the Ministry Finance. However final decision will be taken after the due approval of 16th FC proposal.
- f) It has been informed to the States that they may raise the bills on SNA Sparsh from Mother Sanction of Palna /Anganwadi-cum-Creches scheme issued for FY 2026-27 relating to past liabilities of approved number of standalone creches/AWCCS as per schematic, financial & budgetary norms for the Financial Years of 2024-25 and Financial Year 2025-26 only.
- g) For the pending liabilities pertaining to years prior to FY 2024-25, States/UTs requested to submit reasons of delay in claiming pending liabilities with complete justification of proposals as it will require approval of the Ministry of Finance according to GFR 2017.

4. PAB Meeting wise key discussion points:

During the respective Programme Approval Board (PAB) meetings, all components under the Sambal and Samarthya verticals of Mission Shakti were discussed in detail. Details of the proposals submitted Scheme-wise and State/UT wise have been placed at Annexure. The key issues, challenges, and recommendations raised by the States/UTs are as under:

4.1 PAB meeting of 22.04.2026 –

The key issues, challenges, and recommendations raised by the States/UTs for PAB held on 22.04.2026 are as under:

4.1.1 Maharashtra

(i) One Stop Centre (OSC):

a. The State informed that land identification is underway for 4 OSCs and that at least 10 OSC buildings are proposed to be constructed during the current year. It was also highlighted that the provision for rented buildings was only for a limited period and questioned why OSCs were still functioning from rented premises. It was directed to the State to positively identify permanent buildings for the OSCs since this is the third year of the rental provision. The State assured that suitable buildings would be identified. It was also further directed that details of all OSC buildings under construction must be uploaded on the dashboard.

b. In the case of the Family Counselling Centre, the State sought release of pending liabilities. It was informed that the instructions for merging of FCCs in the nearest OSCs had already been issued by the Ministry and proposal of pending liabilities for FCCs upto April, 2025 received by 31st March, 2026 in the Ministry are under consideration in consultation with IFD and Ministry of Finance in case of more than two-year-old liabilities and would be released accordingly.

(ii) Women Helpline:

a. It was raised by the State on the requirement for provision of management cost. It was highlighted that in the dashboard only around 50% recruitment had been completed under WHL and highlighted the shortage of staff despite the high volume of calls being received. The State informed that the outsourcing agency for recruitment had been finalized and the file was under process, following which recruitment would be completed.

iii. Beti Bachao Beti Padhao (BBBP):

a. The State requested release of liabilities and funds for the current year. It was informed that the Mission Shakti proposal for SNA-SPARSH had been uploaded in September and expenditure under the scheme had remained limited by the State. The matter will be examined.

iv. Palna:

State Govt. of Maharashtra informed that 345 AWCCs are approved in PAB, however, no AWCCs are operational. State has submitted to operationalize 52 AWCCs during the FY 2026-27 which were approved in previous financial year PAB meetings. The Ministry informed to the State as the proposal of EFC for Mission Shakti are submitted to the DoE for approval, and State has not operationalized these Palna till date, therefore the State may wait till the approval of the Mission Shakti received to the Ministry from the DoE (Department of Expenditure).

v. Shakti Sadan

State Govt. submitted proposals for 21 existing Shakti Sadans and 29 New Shakti Sadans out of already approved 48 Shakti Sadans in the PAB meeting for the FY 2025-26. State Govt. informed that 48 Shakti Sadans were approved in PABs meeting for the FY 2025-26 and the State is now focusing on operationalization of these centers. The Ministry informed the State that the proposal of EFC for Mission Shakti is submitted to the DoE for approval, and State Govt. has not operationalized these Shakti Sadans till date, therefore the State may wait till the approval of the Mission Shakti received to the Ministry from the DoE (Department of Expenditure).

vi. Sakhi Niwas

State Govt. informed that existing hostels are being run by NGOs and are largely in rented premises. The State Govt. further informed that the existing cost norm is inadequate which is affecting the hiring and retention of staff. The Ministry directed that the Sakhi Niwas may be set up under State Capacity and decision regarding new proposal will be considered only after the EFC approval of Mission Shakti.

No additional issues (other than Common Issues for all States and UTs) were discussed in remaining schemes of Mission Shakti.

4.1.2 Odisha

(i) One Stop Centre (OSC):

a. The State informed that 30 OSCs are not yet integrated with the Women Helpline. The matter will be examined by the C-DAC team. The State requested additional budgetary support for vehicles, highlighting that expenditure towards drivers and fuel is high.

b. The State further mentioned the requirement of a counsellor under and emphasized the need for linked infrastructure among schemes at the district level.

ii. **Palna:**

Odisha has 1000 AWCCs approved, however, they have not made any AWCCs operational till the April 2026. Odisha has submitted proposal for operationalizing 1000 AWCCs during 2026-27. It was informed to the State that any further proposals under Palna may be considered upon due approval of 16th FC.

iii. **Shakti Sadan**

- a. State Govt. requested for making provision for a dedicated Counsellor for each Shakti Sadan, revision of Management, Administrative cost (staff salaries, rent etc.) separate cost components for children accompanying residents of Shakti Sadan.
- b. The State Government informed that pending liabilities amounting to approximately ₹4,061.38 lakh remain outstanding and attributed the delay to the late release of funds by the Ministry. In this regard, the Ministry informed that funds under the scheme are now released through SNA SPARSH system. It was further observed that during FY 2025–26, the State Government delayed raising bills against the mother sanction, and this has affected the release of funds to the State Govt. Accordingly, the State Government was requested to expedite the process of raising bills on the SNA SPARSH portal.

iv. **Sakhi Niwas**

State Govt. raised the issue that financial provision for renovation (₹5 lakh once in 5 years) is inadequate and highlighted that government-owned Sakhi Niwas buildings are in poor condition and require refurbishment. Further, the State indicated challenges in maintaining infrastructure due to limited financial support under the scheme. State Govt. submitted a proposal for 16 existing and 20 new Sakhi Niwas. The Ministry informed that decision regarding new proposal will be considered only after the EFC approval of Mission Shakti.

v. **PMMVY**

- a. The State highlighted technical issues relating to the Payment Status API, which are affecting tracking and monitoring of beneficiary payments.
- b. It was further informed that the API for the second girl child benefit is under development.
- c. The State submitted that testing and integration activities are currently underway and are expected to be completed shortly.

No additional issues (other than Common Issues for all States and UTs) were discussed in remaining schemes of Mission Shakti.

4.1.3 Delhi

(i) **One Stop Centre (OSC):**

- a. It was directed to make all the 11 approved OSCs functional in the NCT of Delhi .
- b. The UT suggested that if the guidelines were made more flexible, particularly regarding the requirement of OSCs being situated within a 2 km radius, the remaining non-functional OSCs could also be established in other suitable areas. It was clarified that such issues will be examined.
- c. The UT also highlighted operational issues including insufficient budget allocation for hiring vehicles for providing 24x7 services, difficulty in hiring technical staff such as psycho-social counsellors due to low remuneration, high attrition rates because of round-the-clock duty hours and the need for three tele-caller-cum-counsellors in each OSC for handling calls diverted from WHL-181.
- b. Under Family Counselling Centre, the UT requested release of pending liabilities of 13 satisfactorily functioning FCCs from FY 2022-23 to FY 2025-26. It was informed that the instructions for merging of FCCs in the nearest OSCs have already been issued by the Ministry and proposal of pending liabilities for FCCs upto April, 2025 received by 31st March, 2026 in the Ministry are under consideration in consultation with IFD and Ministry of Finance in case of more than two-year-old liabilities and would be released accordingly.

ii. **Shakti Sadan**

- a. GNCTD informed that there is higher attrition rate in Shakti Sadan due to low remuneration and requested for making provision for Case Worker in Shakti Sadan to handle day to day needs of the women beneficiaries.
- b. Further, GNCTD informed that a psycho-social counsellor is also required for providing regular counselling to the women in distress housed at Shakti Sadans.
- iii. **Sakhi Niwas**
 - a. GNCTD informed that there is a need for a residential warden for the Sakhi Niwas.
- iv. **PMMVY**
 - a. The UT informed that issues pertaining to API integration for the payment system are still pending resolution by the technical teams of the UT. It was noted that onboarding under the SNA framework has been completed.
 - b. It was observed that the percentage of resolved Public Grievances (PGs) remains below 80 percent. In response, the UT submitted that grievances are not being routed to the appropriate field-level officers. The Ministry advised the UT to ensure proper mapping of all CDPOs and concerned officers in the system so that grievances are routed to the relevant authorities for timely redressal and disposal.
- v. **SANKALP: HEW**
 - a. The State has proposed 02 new DHEW and the PAB has agreed to, subject to submission of a copy of notification for formation of the districts by the State upon due approval of 16th FC.

No additional issues (other than Common Issues for all States and UTs) were discussed in remaining schemes of Mission Shakti.

4.1.4 Mizoram

(i) One Stop Centre (OSC):

- a. The State informed that recruitment is currently under process. The State also informed that procurement of two vehicles is underway. The State submitted a proposal for one additional OSC in the State.
- ii. **Palna:**
- iii. State informed that Mizoram has 200 AWCCs approved and all 200 AWCCs are operational. State has submitted a proposal for approval of another batch of 152 AWCCs. It was informed to the State that any further proposals under Palna may be considered upon due approval of 16th FC.
- iv. **Shakti Sadan**
 - a. State Govt. requested provision of financial support for accompanying children residing with beneficiaries.
 - b. State Govt. expressed concerns regarding the inadequacy of management cost and rental provisions and requested enhancement of rent ceilings.
- v. **Sakhi Niwas**
 - a. The state informed that staff in Sakhi Niwas is outsourced through NGOs, and operations of the same are being carried out under a PPP model.
 - b. State Govt. expressed concerns regarding the inadequacy of rental provisions and requested enhancement of rent ceilings.
- vi. **Working Women's Hostel (WWH) under SASCI**
 - a. The State informed that construction of 07 approved WWHs has been delayed due to restrictions on construction activities during the rainy season (June to October). This was noted by the Ministry.
- vii. **PMMVY**
 - a. The State reported that the targets for first child enrolment have not been achieved, whereas the targets for second girl child enrolment have been achieved.
 - b. Issues pertaining to the payment API were reiterated by the State and it was informed that the matter requires resolution in coordination with the State Finance Department.

No additional issues (other than Common Issues for all States and UTs) were discussed in remaining schemes of Mission Shakti.

4.2 PAB Minutes for Meeting held on 23.04.2026

4.2.1 Madhya Pradesh

(i) One Stop Centre (OSC):

- a. The State informed that Construction of 51 OSC buildings has been completed, while land-related issues continue to pose challenges for the construction of remaining OSCs and the same is being resolved by them
- b. It was directed to State to expedite operationalization of the non-functional OSCs.

(ii) PMMVY

- a. The performance of the State under PMMVY was appreciated and was noted to be among the strongest during the last Financial Year.
- b. The Ministry observed that the State has maintained robust monitoring mechanisms and undertaken district-level outreach campaigns to improve beneficiary registration and timely completion of payments.
- c. The State was advised to continue its strong monitoring and outreach mechanisms.

iii. Shakti Sadan

- a. State Government submitted a demand for funds for the 13 existing Shakti Sadans and 05 new Shakti Sadans that were already sanctioned during the PAB meeting for FY 2024–25. These 05 Shakti Sadans are yet to become operational and are expected to be functional during 2026 after obtaining necessary approval from the State Cabinet.
- b. The State Government also requested the Ministry to issue clear guidelines regarding the personnel who would accompany NGOs during rescue operations and the procedure for reimbursement of travel and logistics expenses. Additionally, the State Government requested provision of ₹25,000 per month towards administrative expenses and support for refurbishment of each centre once every five years.

iv. Sakhi Niwas

- a. State Govt. expressed the need for provision of construction funds under the scheme so that Sakhi Niwas facilities can be established and operated in government-owned buildings, thereby reducing recurring rental expenditure and improving long-term sustainability.

v. Working Women's Hostel (WWH) under SASCI

- a. State Govt. informed that 08 Working Women's Hostels have been approved under SASCI in Madhya Pradesh. Construction work has commenced at all approved locations and the projects are currently at different stages of implementation and progress.
- b. The State was advised to regularly monitor construction activities and ensure timely completion and utilization of the hostels for working women.

No additional issues (other than Common Issues for all States and UTs) were discussed in remaining schemes of Mission Shakti.

4.2.2 Haryana

(i) One Stop Centres (OSC):

- a. It was informed that there is a shortage of staff in OSCs, affecting service delivery and operational efficiency.

(ii) Women Helpline (WHL):

- a. Significant differences were observed between the number of calls received and the number of women assisted through the Helpline.

(iii) Palna

- a. Haryana has submitted that they have 303 operational AWCCs under Palna Scheme. Haryana is running AWCCs with Anganwadi worker and helper.
- b. State has been advised to recruit Creche worker and Creche helper for smooth running of AWCCs. The State Govt. informed that Haryana has also their State policy for setting up creches.

iv. SANKALP:HEW

- a. The State has proposed 01 new DHEW and the PAB has agreed to, subject to submission of a copy of notification for formation of the districts by the State upon due approval of 16th FC.
- v. **PMMVY**
 - a. The Ministry observed that nearly 8 lakh beneficiaries remain in pre-registration or pending status in the State, which is a cause for concern. The Ministry directed the State to take immediate corrective action.
 - b. The State informed that they are facing some technical issues. The Ministry directed the State to verify its data and participate in Daily Open House Sessions to address these issues.

No additional issues (other than Common Issues for all States and UTs) were discussed in remaining schemes of Mission Shakti.

4.2.3 Nagaland

(i) One Stop Centres (OSC):

- a. It was also informed that 11 OSCs are not integrated with the Women Helpline and the matter is pending with C-DAC. The State stated that installation support from C-DAC has been slow despite continuous follow-up by the State office.

ii. Women Helpline (WHL):

- a. The State informed that 6 districts have been integrated so far, while integration in the remaining districts is under process through C-DAC and BSNL.

iii. SANKALP: HEW

- a. The State has proposed 01 new DHEW and the PAB has agreed to, subject to submission of a copy of notification for formation of the districts by the State upon due approval of 16th FC.

iv. PMMVY

- a. The State highlighted persistent challenges in opening bank accounts for beneficiaries in remote areas due to limited banking infrastructure and poor internet connectivity. Even where field teams reach villages, online authentication often fails due to network constraints.
- b. The Ministry acknowledged the unique geographic difficulties while emphasising that DBT compliance remains essential. The State was further advised to strengthen coordination with India Post Payments Bank and other banking institutions to improve last-mile delivery.

v. Working Women's Hostel (WWH) under SASCI

- a. The State informed that 11 Working Women's Hostels have been approved under SASCI in Nagaland. Construction activities have commenced for all approved hostels.
- b. During the review, it was observed that there exists a communication and coordination gap between the implementing agency, namely the Women Resource Development Department, and the State Women and Child Development Department regarding the status and progress of the approved WWH projects.
- c. It was suggested that the State Women and Child Development Department may regularly obtain updated progress reports from the implementing agency and establish an effective monitoring mechanism to track implementation progress and ensure timely completion of the hostels.

No additional issues (other than Common Issues for all States and UTs) were discussed in remaining schemes of Mission Shakti.

4.3 PAB meeting of 05.05.2026 –

4.3.1 Rajasthan

(i) One Stop Centres (OSC):

- a. Regarding integration of OSCs with the Women Helpline, the Ministry highlighted that integration of the newly sanctioned 8 OSCs is still pending.
- b. The State raised the requirement for a dedicated State-level HEW Coordinator who could support OSC staff, particularly in capacity building and handholding, as OSC staff are often not adequately trained or equipped to manage complex cases.
- c. The Ministry proposed development of Jodhpur and Jaipur OSCs as model OSCs in collaboration with UN Women and UNFPA. It was suggested that these agencies could support strengthening of OSC services and provide improved support systems for women. The Ministry

further stated that resources from UN agencies could be utilized for capacity building of OSC staff, while HEW funds may also be leveraged for such purposes. It was highlighted that UN Agencies such as UNFPA can support for enhancing the skills of counsellors. It was also informed that the Standard Operating Procedure (SOP), including case studies and detailed guidance on handling cases, has already been issued and can be effectively utilized by counsellors and OSC staff.

ii. **Women Helpline (WHL):**

- a. Discussions were primarily held in relation to OSC integration. It was noted that integration of the newly sanctioned OSCs with WHL remains pending.

iii. **SANKALP: HEW:**

- a. The State has proposed 08 new DHEWs in FY 2026-27, however the PAB had already agreed to the same in FY 2025-26, subject to submission of a copy of notification for formation of the districts by the State. Subsequently, a letter Dated 05.12.2025 was issued to the State Government, intimating that the expenditure for operationalisation of DHEWs in the 08 newly formed districts may be met from the funds already released through SNA SPARSH. However, no such communication regarding operationalisation of new DHEWs has been received from the State till date.

iv. **PMMVY:**

- a. The Ministry observed that around 40,000 cases are pending due to non-completion of FRS of beneficiaries. The State raised the issue of re-registration in cases of miscarriage, particularly where some instalment payment has already been released to the beneficiary. The Ministry stated that the matter regarding eligibility and re-registration in such cases is under examination.

No additional issues (other than Common Issues for all States and UTs) were discussed in remaining schemes of Mission Shakti.

4.3.2 Andhra Pradesh

(i) Palna

- a. Andhra Pradesh has submitted that they have no functional Anganwadi cum Creche (AWCCs). They have stated that combining of Anganwadi and AWCCs are a lot of issues to be addressed and so standalone creches to be pushed up. Andhra Pradesh is running 10 Standalone Creches under State Government scheme.
- b. It has been clarified to the State that process of operationalizing AWCCs may be hold as the proposal submitted to Ministry of Finance is still under consideration. Proposal for new AWCCs/Standalone creches have been kept in abeyance.

(ii) SANKALP:HEW

- a. The State has proposed 02 new DHEW and the PAB has agreed to, subject to submission of a copy of notification for formation of the districts by the State upon due approval of 16th FC.

iii. **PMMVY**

- a. The State informed that the Aadhaar-based payment issue for payments under SNA-SPARSH has been resolved.

No additional issues (other than Common Issues for all States and UTs) were discussed in remaining schemes of Mission Shakti.

4.3.3 Telangana

(i) Beti Bachao Beti Padhao (BBBP):

- a. The State proposed allocation of an additional ₹60,000 under BBBP for establishment of five breastfeeding kiosks in each of the 33 districts under the flagship programme "Thalli Vodi", with the objective of creating safe, private, and hygienic breastfeeding spaces for lactating mothers in public locations. It was advised to State to share the proposal for the same and reiterated that the State may build the breastfeeding stations and ensure there is proper branding of the BBBP scheme with appropriate BBBP logo.
- b. The State also proposed establishment of a women-exclusive motor training centre aimed at equipping women with driving and mobility skills, thereby promoting livelihood opportunities

and economic empowerment in the transport sector. The Ministry has asked the State to share the proposal for the same.

(ii) Palna

- a. It was informed to the State that process of operationalizing new AWCCs may be hold as the proposal submitted to Ministry of Finance for 16th Finance Commission Cycle is still under consideration. Proposal for new AWCCs have been kept in abeyance.

iii. PMMVY

The state government is not implementing the PMMVY scheme (till FY 2025-26).

iv. Working Women's Hostel (WWH) under SASCI:

- a. There are 16 approved WWH under SASCI and construction has started in 08 approved WWH.
- b. Work order has been issued for the remaining 08 WWH in which the progress is not within the stipulated time frame due to land issues and court cases.

4.3.4 Jammu & Kashmir

- (i) SANKALP: HEW: The UT is running HEW as a PMU for all Mission Shakti Schemes and are co-located with OSCs. The good practices by the UT were appreciated.

No additional issues (other than Common Issues for all States and UTs) were discussed in remaining schemes of Mission Shakti.

4.3.5 Ladakh

(i) SANKALP: HEW

- a. The State has proposed 02 new DHEW and the PAB has agreed to, subject to submission of a copy of notification for formation of the districts by the State upon due approval of 16th FC.

No additional issues (other than Common Issues for all States and UTs) were discussed in remaining schemes of Mission Shakti.

4.4 PAB meeting of 06.05.2026 –

4.4.1 Jharkhand

(i) One Stop Centres (OSC):

- a. The State informed that land identification for the remaining OSCs is currently under process and that the centres will become functional once staffing and other resources are put in place.

ii. Women Helpline (WHL):

- a. The State highlighted that a large number of distress calls relate to domestic violence cases. The State also raised the issue that integration of the WHL-181 C-DAC setup with the OSC in Giridih district remains pending as installation has not yet been completed.
- b. The State also emphasized the need for quarterly training on the Mission Shakti Dashboard, scheme-wise, to support district-level officials in adapting to new updates and enhancements. The Ministry stated that comprehensive 2–3 day intensive trainings had already been conducted across 31 States/UTs in collaboration with NIMHANS and C-DAC.

Nari Adalat:

- a. The State informed that prior to implementation of the initiative, Gender Resource Centres in some areas were operating informally from private residences. However, with operationalization of Nari Adalat in the State, dedicated institutional spaces have now become available. The State informed that Nari Adalat is currently operational in four Gram Panchayats across East Singhbhum, West Singhbhum, Giridih, and Sahibganj districts, while implementation in six additional districts is under process.

iv. PMMVY

- a. It was observed that AWC mapping issues exist across 4,647 Anganwadi Centres in the State, which is impacting beneficiary registration, processing, and leading to increased pendency at various levels. The State was advised to correctly map these AWCs at the earliest.
- b. The State suggested that, under the due list module, cases received from the Poshan Tracker may be categorized separately for first-order and second-order beneficiaries so that a filtered list can be made available to Anganwadi Workers (AWWs) for easier identification and timely processing of beneficiaries. The Ministry informed that the same is already under development by NIC.

v. Shakti Sadan

State informed that presently, 01 Shakti Sadan is operational in Ranchi district. Further, State stated that out of 12 approved Shakti Sadans in PAB for previous FYs, 07 proposals of NGO selection were submitted to the Government of India for approval. In this regard, Ministry vide letter dated 11.03.2026, had conveyed to the State that proposal for running Shakti Sadan through NGOs is required to be approved by PAB and accordingly, in the said letter, State Govt. was requested for submitting proposal for running Shakti Sadans through NGOs, fulfilling all the conditions mentioned in the Ministry's letter dated 29.07.2025, in the PAB for FY 2026-27. State further informed that the NGO selection process is underway in 05 districts for operationalizing the Shakti Sadans.

vi. **Working Women's Hostel (WWH) under SASCI:**

- a. Tenders have been issued for the 09 approved WWH. It was directed to the State to coordinate with implementing agency and State Finance Department to expedite the construction and completion of projects.

No additional issues (other than Common Issues for all States and UTs) were discussed in remaining schemes of Mission Shakti.

4.4.2 Assam

(i) **One Stop Centres (OSC):**

- a. The State highlighted that the budget provision of ₹4.50 lakh allocated for dedicated OSC vehicles is not sufficient for hiring vehicles with drivers on a 24×7 basis. This suggestion has been noted.
- b. The State requested that the Ministry may consider provision of annual increments for contractual human resources under Mission Shakti to which the Ministry reiterated that these suggestions have already been taken up in the 16th FC.
- c. The State further suggested introduction of an "Edit" provision within the Mission Shakti Dashboard for correcting entries and improving usability. This suggestion has been noted.

ii. **Palna:**

- a. State of Assam has informed that recruitment of creche worker/helper is held up due to ongoing election. State was advised that process of operationalizing new AWCCs may be hold as the proposal submitted to Ministry of Finance for 16th Finance Commission Cycle is still under consideration.

iii. **Working Women's Hostel (WWH) under SASCI:**

- a. There are 10 approved WWH under SASCI in the state and construction has started for all the WWHs.
- b. The state has utilized 75% of the 1st Installment and has received the 2nd Installment.

No additional issues (other than Common Issues for all States and UTs) were discussed in remaining schemes of Mission Shakti.

4.4.3 Sikkim

(i) **One Stop Centres (OSC):**

The State highlighted that in Namchi district, a rent expenditure of approximately ₹30,000 per month is being incurred and proposed that the provision of ₹60 lakh may be utilized for repair and refurbishment of an existing Government building so that both the OSC and Shakti Sadan can function from the same premises. The State emphasized that this would help avoid recurring rental expenditure while also enabling integrated support services. It was highlighted that provisions for refurbishment of OSCs older than five years already exist under the scheme guidelines.

ii. **Women Helpline (WHL):**

The State informed that different categories of calls are being received, of which nearly 50% are prank or abusive calls. It was informed to the State that there is already a provision under the scheme guidelines permitting blocking of prank or abusive callers by the WHL. The Ministry further informed that a call protocol module is under process and will be released shortly to support better handling and management of WHL calls and grievance redressal processes.

iii. **Beti Bachao Beti Padhao (BBBP):**

The State highlighted that BBBP funds may be effectively utilized for spreading awareness regarding cybercrime and financial frauds, particularly in relation to PMMVY beneficiaries who have reportedly been targeted through fraudulent activities.

iv. **PMMVY**

The State informed that beneficiaries are increasingly reluctant to share personal details under PMMVY due to incidents of spam and fraudulent calls falsely claiming to be related to the scheme. It was reported that callers were seeking beneficiary details and OTPs in the name of PMMVY, and in some instances beneficiaries had reportedly suffered financial loss. The State was advised to carry out Capacity Building and IEC activities for the field functionaries and the potential beneficiaries respectively.

v. **Working Women's Hostel (WWH) under SASCI:**

- a. There is 01 approved WWH under SASCI and the construction is under process.
- b. The state has utilized 99% of its 1st Installment and have sent the UC to the DoE for the 2nd Installment.

No additional issues (other than Common Issues for all States and UTs) were discussed in remaining schemes of Mission Shakti.

4.4.4 **Dadra & Nagar Haveli and Daman & Diu (DNHDD):** No specific discussion took place. OSC, WHL, PMMVY, Palna and HEWs are being implemented. As on date, no Shakti Sadan and Sakhi are functional in the UT.

4.5 PAB meeting of 07.05.2026

4.5.1 Tamil Nadu

i. **One Stop Centres (OSC):**

- a. The State has submitted the proposal for establishment of 1 new OSC.
- b. The State pointed out that the current construction cost norm of ₹60 lakh for OSC buildings, based on the CPWD Schedule of Rates of 2020, is no longer adequate due to yearly escalation in construction costs. The State proposed that the cost ceiling may be revised to ₹139.15 lakh in accordance with estimates prepared by the State Public Works Department for construction based on the standard design prescribed by the Government of India. The Ministry stated that the new construction rates have been revised in the 16th FC and may be intimated to the States post approval.
- c. The State further informed that due to constraints in direct recruitment, personnel under OSCs are being engaged through manpower agencies and requested that service charges for such agencies may be permitted within the scheme funds. It was informed that current guidelines does not have this provision but it is provisioned in the 16th FC and may be intimated post approval.
- d. Under Family Counselling Centre, the State requested release of FCC liabilities under the recurring cost component for FY 2024–25 and the same was noted by the Ministry.

ii. **Women Helpline (WHL):**

- a. The State informed that only five consoles per shift have presently been provided by C-DAC, which is insufficient to manage the increasing volume of calls and service requests being received. The State requested sanction of five additional consoles per shift to improve response time, reduce waiting and missed calls, strengthen handling of emergency and distress calls, and improve overall operational efficiency of the Women Helpline. The proposal of the State was noted by the Ministry.
- b. The State further highlighted that the current management cost is insufficient to provide call responders with wages in accordance with minimum wage norms prescribed by the State Government. Presently, call responders are being paid approximately ₹20,000 per month and the State requested enhancement of management costs to enable payment of improved remuneration of ₹30,000 per month. The proposal of the State was noted.
- c. Considering the safety and welfare of female staff working during odd hours, the State also requested provision of travel allowance and vehicle hiring charges for control room staff at the rate of ₹1 lakh per month. Similar to OSCs, the State informed that personnel for WHLs are also being engaged through manpower agencies and requested that service charges for such arrangements may be permitted within

management costs. The State further requested that proposed upgradation of CRM software features developed by Tamil Nadu may be considered and supported by C-DAC. This shall be examined by the ministry in consultation with C-DAC.

iii. **SANKALP:HEW**

- a. The State has proposed 01 new DHEW and the PAB has agreed to, subject to submission of a copy of notification for formation of the districts by the State upon due approval of 16th FC.

v. **Sakhi Niwas**

- a. The state shared its operational model for working women hostels, which has been functioning effectively through a partnership between the Tamil Nadu Police and the Tamil Nadu Working Women's Hostel Corporation — a special purpose vehicle (SPV) set up specifically to manage the hostels. This arrangement facilitates floating of tenders and outsourcing of housekeeping.
- b. All hostels are listed on a portal and application, allowing prospective residents to view available facilities. User fees range from ₹2,000 to ₹11,000 per month and are cross-subsidised across hostels — those in Tier 1 cities operate at a surplus, while Tier 2 and Tier 3 hostels may run at a loss, with the state cross-subsidising accordingly.
- c. The proposal submitted by the State is placed at Annexure...

vi. **Working Women's Hostel (WWH) under SASCI:**

- a. There are 14 approved WWH under SASCI in the state. As informed by the state, 06 WWH under SASCI has been operationalized in the state. The remaining 08 WWHs will be operationalized by July 2026.
- b. The State informed that there is an online platform for the admission to these WWH and the user fees range from Rs.2000-11,000.

No additional issues (other than Common Issues for all States and UTs) were discussed in remaining schemes of Mission Shakti.

4.5.2 Keralam

i. **One Stop Centres (OSC):**

- a. The State requested that specialized training for OSC personnel may be provided through NIMHANS in order to improve quality of counselling and case management services. The State further suggested that dedicated video conferencing facilities may be established in each OSC and requested release of pending non-recurring funds. This has been noted.

ii. **Women Helpline (WHL)**

- a. Under the Women Helpline (WHL) scheme, the State requested strengthening of the existing mechanism through revision of staffing norms and qualifications. The State suggested that Post Graduate qualifications in Social Work or LLB may be prescribed as minimum qualifications for call operators to improve quality of service delivery. The State further informed that the earlier guidelines had a provision for the post of Supervisor, which has now been removed in the revised guidelines. The State requested restoration of the Supervisor designation, highlighting its importance in quality checking and supervision of calls. The Ministry shall examine the matter highlighted.

- b. The State also pointed out that although the Mission Shakti guidelines recommend engagement of 12-18 call operators for Keralam WHL, the reduction in fund outlay from ₹68.16 lakh to ₹55.20 lakh has made it difficult to meet administrative expenses and minimum salary requirements. The State further suggested that quality control and feedback systems may be integrated into service delivery mechanisms and linked with incentives for workers in order to improve accountability and performance. This has been noted for further examination by the Ministry.

iii. **Palna:**

- a. State has not submitted any new proposal. It was informed to the State that process of operationalizing new AWCCs may be hold as the proposal submitted to Ministry of Finance for 16th Finance Commission Cycle is still under consideration. Proposal for new AWCCs have been kept in abeyance.
- b. Under PALNA, 218 out of 504 approved Anganwadi-cum creches (AWCCs) are functional. The state is facing difficulty in recruiting and retaining staff, and is currently using workers from earlier standalone NGO-run crèches who are being paid as per PALNA norms. These workers continue in their roles largely out of concern about losing their jobs and in the hope that honoraria will eventually be increased. It was advised to the state to retain only those AWCCs where operations are stable, acknowledged the concerns and informed the state that a proposal

addressing the scheme-related concerns and revisions has been submitted and is currently under consideration by the Ministry of Finance.

- c. The state noted that a user fee model, complemented by a parent rotation system for childcare, could enable it to operationalise all 504 AWCCs, and offered to submit a detailed proposal to MWCD for a separate discussion. MWCD noted that user fees are a state-level decision and may be determined as the state sees fit.
- iv. **Sakhi Niwas:**
 - a. It was suggested by the state that there can be provision of funds for the repair of the buildings and for the establishment of creche.
 - b. The state mentioned that the rent is low for setting up and operation of Sakhi Niwas.
 - c. The state requested ₹8.38 crore for specific proposals relating to repair work and crèche establishment within Sakhi Niwas. The MWCD acknowledged the concerns and informed the state that a proposal addressing the scheme-related concerns and revisions has been submitted and is currently under consideration by the Ministry of Finance.
 - d. The state is currently running 9 Sakhi Niwas in rental mode through the government sector, but has flagged that rent costs are exceeding the permissible limits under the scheme, even after the state WCD department is topping the rental limit. The MWCD acknowledged the concerns and informed the state that a proposal addressing the scheme-related concerns and revisions has been submitted and is currently under consideration by the Ministry of Finance.
- v. **Working Women's Hostel (WWH) under SASCI:**
 - a. There are 10 approved WWH in the state and all are in different stages of construction.
 - b. The state has utilized 75% of the 1st Instalment and request has been sent to the Department of Expenditure for the 2nd instalment.

No additional issues (other than Common Issues for all States and UTs) were discussed in remaining schemes of Mission Shakti.

4.5.3 Arunachal Pradesh

i. One Stop Centres (OSC):

- a. No specific discussion. However, the Ministry remarked that OSCs in two districts are still non-operational. It was pointed out that due to the pendency of these two districts, the Ministry is unable to report that OSCs are functional across all districts in the State.

ii. Beti Bachao Beti Padhao (BBBP):

- a. The State informed that the scheme will be extended to two additional districts.

iii. Palna

It was informed to the State that process of operationalizing new AWCCs may be hold as the proposal submitted to Ministry of Finance for 16th Finance Commission Cycle is still under consideration. Proposal for new AWCCs have been kept in abeyance.

iv. PMMVY

The State was directed to expedite the onboarding of PMMVY on SNA-SPARSH at the earliest.

v. Sakhi Niwas:

- a. Under Sakhi Niwas, it was informed by the State that all the facilities are in government-owned buildings, but the structures are old (1988) and require funds for repair and renovation. The state put forward a proposal for the same.
- b. It was directed to the state to upload details of all state-constructed working women hostels on the central portal on an urgent basis.
- c. It was mentioned that the cost of 5 lakhs is not enough for construction.

vi. Working Women's Hostel (WWH) under SASCI:

- a. 25 WWH are approved in the state and the state has utilized 75% of the 1st Instalment.
- b. The state has submitted its UC and the Interest accrued has been submitted to the Department of Expenditure.

No additional issues (other than Common Issues for all States and UTs) were discussed in remaining schemes of Mission Shakti.

4.5.4 Puducherry

i. One Stop Centres (OSC):

- a. The UT highlighted issues relating to recruitment and staffing. The UT also informed that implementation of programmes on a credit basis has become highly challenging. Further, the State raised concerns regarding delays in approval of bills, particularly at the “DN status” and Ministry acceptance stages.
- b. The State additionally requested enhancement of vehicle charges allocated under the OSC scheme for rescue operations involving women and children, stating that the present allocation of ₹4.5 lakh per year is inadequate. The Ministry commented that the revised estimates for the same has been proposed in the 16th FC guidelines.

ii. PMMVY

The UT was directed to expedite the onboarding of PMMVY on SNA-SPARSH at the earliest.

No additional issues (other than Common Issues for all States and UTs) were discussed in remaining schemes of Mission Shakti.

4.5.5 Meghalaya

i. One Stop Centres (OSC):

- a. It was directed to ensure that all legacy data is entered into the dashboard. The State expressed difficulty in uploading certain older data as Aadhaar details had not been mandatory earlier. It was further advised to the State to examine the matter with all details with verification of available numbers.
- b. The State further informed that C-DAC integration remains pending for OSCs in West Jaintia Hills and Eastern West Khasi Hills districts mentioning Internet connectivity issues, particularly with BSNL services in East Khasi Hills district, were also affecting integration. It was stated that the matter would be taken up separately.

ii. Women Helpline (WHL):

- a. The State requested enhancement of staffing norms and sought clarification on whether additional staff positions could be approved beyond existing norms. The State informed that 12 call responders have been recruited in accordance with permissible guideline provisions.
- b. The State also requested provision for refurbishment costs for Women Helplines that have been operational for more than five years. The Ministry clarified that a provision has been proposed in the 16th FC. Additional requests included provision for hiring vehicles for staff working in 24×7 shifts to ensure safety and security of women employees at WHL, and enhancement of management costs under the scheme.

iv. Shakti Sadan

- a. State informed that 06 Shakti Sadans was approved in PAB meetings for previous FYs, however, only 02 Shakti Sadans are operational at present and remaining 04 could not be set up due to pending sanction of funds (one time establishment fund) for setting up of new approved. State Govt. requested for incorporating provision of one-time establishment cost for setting up the Shakti Sadan.
- b. State informed that State is awaiting sanction of construction funds for 2 additional facilities. MWCD clarified that Ministry does not provide financial assistance for construction of Shakti Sadan under Mission Shakti. Accordingly, it was suggested that State may make self-arrangements for building while MWCD can support operation and maintenance.

v. Working Women's Hostel (WWH) under SASCI:

- a. There are 04 approved WWH in the state.
- b. On SASCI, the state had been facing land-related issues (Ri Bhoi District), but confirmed that all such issues have been resolved. This was noted by MWCD. Construction has commenced for 3 hostels and is expected to begin shortly for the fourth.

No additional issues (other than Common Issues for all States and UTs) were discussed in remaining schemes of Mission Shakti.

4.6 PAB meeting of 08.05.2026 –

4.6.1 West Bengal

i. One Stop Centres (OSC):

- a. The State highlighted that there is presently no dedicated budget provision for training, monitoring, IEC activities, and administrative expenses. The Ministry advised the State to utilize funds available under the Hub for Empowerment of Women (HEW) for such activities. However, the State informed that HEW structures are not yet functional in the State, though they are expected to be established shortly.
- b. The State also raised several operational issues and suggestions under the OSC scheme. These included the need for dedicated budget components at State and district levels for IEC, monitoring, training, and administrative expenses; provision for periodic salary increments for OSC personnel; and improved dashboard functionalities enabling State Nodal Officers (SNOs) and District Nodal Officers (DNOs) to view infrastructure details of OSCs after approval. This was noted.
- c. Under Family Counselling Centre, the State raised the issue of pending liabilities. The Ministry informed that the file is currently under examination in IFD and that funds are expected to be released shortly.

ii. Women Helpline (WHL)

- a. The Ministry emphasized that Women Helplines, Shakti Sadans, and OSCs should function in convergence and complement each other. Accordingly, the Ministry advised the State to get WHL onboarded on the SNA SPARSH of PFMS to facilitate the Ministry to issue the Mother Sanction.

- iii. **Beti Bachao Beti Padhao (BBBP):** State of West Bengal communicated that they will be implementing the scheme from FY 2026-27.

- iv. **Palna: West Bengal has no operational AWCCs.**

v. SANKALP: HEW

- a. The State of West Bengal has not implemented the HEW scheme up to FY 2025-26.
- b. However, it has been communicated by the State in the PAB that the HEW scheme will be implemented from FY 2026-27 onwards.

- vi. **PMMVY:** The State was directed to open the RBI SLS account at the earliest and to expedite the onboarding of PMMVY scheme on SNA-SPARSH

vii. Shakti Sadan:

- a. State mentioned that the hiring of a part time doctor as per the guideline is not possible due to the cost norms.
- b. State also requested for providing additional caregivers in Shakti Sadans, given that 35-40% of residents in the state have mental illnesses.
- c. State also recommended provision of caregivers for women with mental health conditions.

- ix. **Sakhi Niwas:** The State informed that from FY 2026-27, they will be implementing the Scheme.

No additional issues (other than Common Issues for all States and UTs) were discussed in remaining schemes of Mission Shakti.

4.6.2 Karnataka

i. One Stop Centres (OSC):

- a. The State informed that salaries are not specifically prescribed under the guidelines and therefore a consolidated or wholesome salary structure is being followed by the State. It was advised that States must ensure balanced utilization of available resources.

- b. The State also highlighted the functioning of "Akka Pade" teams comprising Karnataka State Women Home Guards working in close coordination with local police authorities. These teams act as referral mechanisms and facilitate linkage with Child Welfare Committees, Police Stations, and toll-free helplines such as 181, 1098, and 112.

ii. Palna

- a. State has raised pending liabilities of Standalone creches.
- b. It was advised to submit complete information and reasons/clarifications for pending liabilities. State has 164 AWCCs functional.

iv. Sakhi Niwas

The State Govt. requested to provide the documents for already approved working women hostels on construction mode for release of 2nd/3rd installment.

No additional issues (other than Common Issues for all States and UTs) were discussed in remaining schemes of Mission Shakti.

4.6.3 Punjab

i. One Stop Centres (OSC):

a. The State highlighted that recruitment under OSCs is presently around 50% complete and recruitment of remaining staff is under process.

b. The State also informed that no dedicated vehicles are presently available for OSCs and that vehicles available under HEW are currently being utilized. It was also suggested that provision of vehicles for OSCs should be duly considered given the critical nature of OSC services.

ii. Women Helpline (WHL):

a. The State informed that an initiative titled “Project Hifazat” has been launched across Punjab to strengthen coordination among WHL, OSCs, Child Helpline, DHEWs, DCPUs, Protection Officers, and Punjab Police in order to provide swift and coordinated assistance to women in distress.

iii. Beti Bachao Beti Padhao (BBBP):

a. The State shared several awareness and empowerment initiatives. These included celebration of “Dheeyan Di Lohri” across Punjab to promote awareness regarding improvement of girl child sex ratio and protection of girls.

b. The State also informed that Women Health and Employment Camps were organized across all districts for promoting women’s health and livelihood opportunities where free medical check-ups were conducted. Another initiative highlighted under BBBP was anemia screening of girl students studying in elementary, high, and senior secondary schools in Tarn Taran district using non-invasive haemoglobin screening devices.

iv. **Nari Adalat:** The State informed that Nari Adalats have been established in 10 Gram Panchayats across the aspirational districts of Ferozepur and Moga.

v. Palna

a. State has raised pending liabilities of Standalone creches. State was informed that complete information along with reasons/clarifications for pending liabilities may be sent to the Ministry. State has 144 AWCCs functional.

vi. Shakti Sadan:

State submitted a proposal for merger of Shakti Sadan Jalandhar being run by an NGO into State Government run Widow and Destitute Home for women at Gandhi Vaneeta Ashram, Jalandhar. State was directed for forwarding a detailed proposal in this regard to the Ministry.

vii. Working Women’s Hostel (WWH) under SASCI:

- a. There are 03 approved WWH under SASCI and construction has started in all the hostels.
- b. The state has informed that 75% of the 1st instalment has been utilized
- c. On SASCI, the state has utilised the maximum permissible expenditure from the first instalment and confirmed that construction of the 4 working women hostels will be expedited. The state will draw the second instalment shortly.

No additional issues (other than Common Issues for all States and UTs) were discussed in remaining schemes of Mission Shakti.

4.6.4 Tripura

i. One Stop Centres (OSC):

a. The State reiterated its request for provision of boundary walls for OSCs, which had also been proposed during the previous PAB. The State further highlighted frequent resignations of manpower due to low salary provisions under the scheme and observed that qualified personnel are often reluctant to join because of the low remuneration structure. The State requested provision for annual increments and improved salary structures under Mission Shakti schemes to which the Ministry noted that all such changes has been taken up and proposed in the 16th FC.

ii. **Women Helpline (WHL):**

a. The State informed that the WHL is presently functioning from a rented building. The State further stated that plans are underway to establish a permanent facility.

iii. **Beti Bachao Beti Padhao (BBBP):**

a. The State informed that rigorous campaigns against child marriage are being conducted as child marriage remains a significant concern in the State. The State also informed that Child Marriage Prohibition Officers have now been designated up to the Panchayat level for monitoring and prevention activities.

vi. **Palna**

- a. State has raised issues of pending liabilities. It was informed to the State to submit complete proposal and required documents for clearance of the pending liabilities. State Govt. also raised concerns regarding space constraints and honorarium under PALNA. The MWCD noted the feedback on the concerns raised and informed the state that a proposal addressing the scheme-related concerns and revisions has been submitted and is currently under consideration by the Ministry of Finance.

No additional issues (other than Common Issues for all States and UTs) were discussed in remaining schemes of Mission Shakti.

4.6.5 Lakshadweep

i. **Women Helpline (WHL):**

a. The State mentioned that complaints relating to crimes against women are comparatively low. The Director clarified that any form of assistance provided to women should nevertheless be properly registered and documented under the system. The State also informed that no FIRs relating to crimes against women have been reported.

ii. **Sakhi Niwas:**

- a. State Govt. suggested provision of one time set costs for operationalizing Sakhi Niwas in respect of new proposals. The Ministry duly noted the feedback.

iii. **Working Women's Hostel (WWH) under SASCI:**

- a. 10 approved WWHs are there and the construction of all the WWHs are at different stages.
b. The state had mentioned that construction of the approved WWHs will be completed in this financial year.
c. The state has utilized 75% of the first installment and the UC has been submitted to the Department of Expenditure.

No additional issues (other than Common Issues for all States and UTs) were discussed in remaining schemes of Mission Shakti.

4.6.6 Himachal Pradesh

i. **One Stop Centre (OSC):**

- a. All OSCs are operational on a 24x7 basis with nodal officers designated in each district. Standardized signage boards have been installed to ensure visibility and accessibility,
b. The issue of management cost was raised, and it was reiterated that revisions are expected under the 16th Finance Commission; the Ministry emphasized adherence to guidelines, including 24x7 service delivery, designation of nodal officers, and standardized visibility measures across all centres.

iii. **Palna**

- a. State has raised issues pending liabilities of standalone creches. State was informed that due to pending UCs, IFD of the Ministry has not concurred the proposal.

iv. **Shakti Sadan**

- a. State mentioned that the management cost needs to be enhanced and suggested a one-time cost for the establishment of Shakti Sadan may be provided under the Scheme.

v. **Sakhi Niwas**

- a. The state was asked to raise the bills on time to ensure its release.

- b. The state has mentioned that the management cost needs to be enhanced upto 7 Lakhs to fill up the posts as per the guidelines. The Ministry noted the feedback.

No additional issues (other than Common Issues for all States and UTs) were discussed in remaining schemes of Mission Shakti.

4.7 PAB meeting of 12.05.2026 –

4.7.1 Uttar Pradesh

i. One Stop Centres (OSC):

a. The State informed that newly sanctioned OSCs are presently being operationalized with support from HEW staff and therefore recruitment requirements have comparatively reduced at the State level. The State further informed that procurement and provision of vehicles for remaining OSCs is pending and assured that the matter would be expedited.

b. It was further emphasized that HEW personnel should be utilized more effectively and observed that HEW structures can function as Programme Management Units (PMUs) for different Mission Shakti schemes. The State requested that detailed guidelines may be issued by the Ministry to facilitate implementation of the PMU framework at the State level. The State also requested provision of a Legal Coordinator at the State Headquarters and suggested that similar flexibility and relaxation as provided under OSC staffing norms may also be extended to HEW structures. This has been noted.

c. The State further highlighted the need for construction of boundary walls for OSCs to strengthen safety and security for women residents. It was informed that provisions have already been proposed under the 16th Finance Commission.

d. The State raised several infrastructure and capacity enhancement proposals under the OSC scheme, including increase in built-up area from 150 square metres to 250 square metres, construction of multipurpose halls, provision of boundary walls, upward revision of construction costs, and enhancement of resident capacity from 5 to 10 women/girls per OSC along with corresponding increase in food, lodging, and service-related budgets.

e. The State also proposed annual increment of 3% for OSC staff and requested approval for additional personnel including State Programme Coordinators, Legal Coordinator, Accountant, Computer Operator, Multi-Tasking Staff, and dedicated call operators for handling Women Helpline-181 calls at OSCs. The State additionally proposed installation of GPS/GPRS-based Vehicle Tracking Systems in rescue vans for improved monitoring and cost management. The Ministry has noted the suggestions from the State and highlighted that most of the suggestions have already been incorporated in the 16th FC.

ii. Women Helpline (WHL):

a. The State informed that as per the C-DAC report for the first quarter of 2026, only approximately 55% of calls received on WHL-181 could be attended due to the large population and geographical spread of the State. Accordingly, the State requested provisioning of three additional systems and nine additional call operators to be deployed across three shifts, along with corresponding budgetary support. It was informed that the number of call operators has been proposed to be increased under the 16th Finance Commission framework.

iii. Palna

- a. The State is not implementing the Scheme.

iv. PMMVY

- v. The State was directed to expedite the onboarding of PMMVY on SNA-SPARSH at the earliest.

vi. Shakti Sadan

- a. State mentioned that rent component of Shakti Sadan is low and the same is required to be enhanced.

vii. Sakhi Niwas

- a. State highlighted that it is challenging to find buildings for setting up the Sakhi Niwas due to the low rent cost norms. The feedback has been noted.

viii. Working Women's Hostel (WWH) under SASCI:

- a. The construction work has started for the approved 08 WWH out of the 08 WWH in the state.
- b. Due to land issues, there was delay in construction of 01 approved WWH and the construction work has started in May 2026.
- c. Further, it was informed by the state that it is in the process of constructing hostels and is devising plans for a public private partnership (PPP)-based operations and maintenance model. MWCD urged the state to refer to the Tamil Nadu SPV model.

4.7.2 Uttarakhand

i. One Stop Centres (OSC):

- a. The State informed that five OSCs remain non-operational. Out of these, rented buildings have already been finalized for two OSCs, while sanction and approval for the remaining three OSCs may be reconsidered.
- b. The State highlighted that the existing provision for hired vehicles under OSCs is inadequate, stating that the minimum vehicle rental rate fixed by the State Transport Department is approximately ₹31,860 excluding driver and fuel costs. Accordingly, the State proposed enhancement of the hired vehicle component from ₹37,500 per month to ₹60,000 per month, considering that OSCs function round-the-clock with two drivers. It was informed that the amount has already been proposed for enhancement under the 16th Finance Commission, while also observing that several other States are continuing to manage vehicle hiring within the present allocation.
- c. The State further requested dedicated IT staff support at the State level. It was advised that HEW personnel may be utilized for the purpose and indicated that detailed directions may be issued after due approval of the 16th FC proposal.
- d. The State also raised the issue of salary fixation for Mission Shakti staff including personnel under OSCs, WHLs, Hubs, Shakti Sadans, and Sakhi Niwas. State suggested that salaries may be fixed uniformly by the Government of India, similar to Mission Vatsalya and Poshan Abhiyaan frameworks. It was clarified that the designation-wise salary have not been prescribed under current Mission Shakti guidelines as salary structures differ across States/UTs.

ii. Palna

- a. State raised concerns about low honoraria for crèche workers. MWCD acknowledged the concern and advised the state not to operationalize additional crèches at this stage, stating that a proposal addressing the scheme-related concerns and revisions has been submitted and is currently under consideration by the Ministry of Finance.
- b. State also requested that salary norms for Mission Shakti schemes be determined by the Ministry, in line with the approach followed for other centrally sponsored missions. MWCD responded that it is a state-level decision.

iii. PMMVY

- a. The State requested permission for revision of targets in the districts of Almora, Champawat, Haridwar, Nainital, Pauri, Pithoragarh and Tehri, as per recommendations/requests received from the respective DMs and CDOs. The Ministry informed that at Central level, only consolidated State enrolment numbers are reviewed, and the indicative district-wise targets are being provided from last year onwards for ease of monitoring at State level.

iv. Shakti Sadan

- a. State expressed the need of IT staff to ensure that the dashboards are updated and for technical assistance of the existing staff.

v. Sakhi Niwas

The state has expressed due to the low rent cost norms it is difficult to get buildings for setting up Sakhi Niwas. The feedback has been noted by the Ministry.

vi. Working Women's Hostel (WWH) under SASCI:

The 01 approved WWH under SASCI is under construction. The state has utilized 75% of the 1st Installment and the UC has been submitted to the DoE for availing the 2nd Installment.

4.7.3 Goa

i. Beti Bachao Beti Padhao (BBBP):

- a. The State proposed that a newly created district to be brought under BBBP implementation.

ii. PMMVY:

- a. The State was directed to expedite the onboarding of PMMVY on SNA-SPARSH at the earliest.

iii. **Shakti Sadan**

- a. State Govt. mentioned that Proposal of setting up of 01 new Shakti Sadan was approved in the PAB meeting in FY 2025-26. However, approval for additional non-recurring grant amounting to Rs.34.00 lakh for refurbishment is still awaited. In this regard, Ministry informed that there is no provision for refurbishment cost under Shakti Sadan scheme.
- b. Further, State informed that one proposal for construction of Shakti Sadan has been forwarded to the Ministry for approval and release of grant under Nirbhaya fund. This proposal has been forwarded to Nirbhaya division for further necessary action.

4.7.4 Andaman & Nicobar Islands

i. **One Stop Centres (OSC):**

a. The UT highlighted challenges relating to recruitment of staff due to the tribal nature and remoteness of certain areas, where prescribed educational qualifications are difficult to fulfil. It was advised to the State to submit a formal proposal and indicated that relaxation may be considered in special circumstances, while also observing that similar requests could subsequently arise from other States/UTs. It was also further highlighted that at a minimum, OSCs should be made functional with available support staff and basic services such as temporary shelter for survivors should be ensured.

b. The State further requested enhancement of construction cost norms from ₹60 lakh to approximately ₹147 lakh, citing high transportation and construction costs in the UT, including the need to procure construction materials such as sand externally and the limited working season of only four to five months annually. The same has been noted.

ii. **SANKALP:HEW**

- a. The UT is advised to complete the recruitment of HEW staff at the UT level and in all functional DHEWs.

iii. **Shakti Sadan**

iv. UT Administration of A&N Islands informed that presently no Shakti Sadan is functional and on the directions of Hon'ble High Court, has submitted proposal for setting up of 03 New Shakti Sadans (one in each district).

v. **Sakhi Niwas**

- a. Sakhi Niwas is functioning under UT budget. To avail central funds, an SNA account has been opened and mapped with PFMS.
- b. The UT also requested a Sakhi Niwas. The MWCD confirmed support under existing norms, and noted that since the state has a government building available, funds can be provided for its repair and use.

vi. **Working Women's Hostel under SASCI:** SASCI is not implemented in UT administration.

No additional issues (other than Common Issues for all States and UTs) were discussed in remaining schemes of Mission Shakti.

4.7.5 Gujarat

i. **One Stop Centres (OSC):**

a. In the State, all OSC employees have been provided with uniforms to ensure a distinct identity and visibility of OSC personnel.

ii. **Women Helpline (WHL):**

a. The State informed that the 181 "Abhayam" Women Helpline has been operational in Gujarat since 04.02.2014 through toll-free services. Initially launched as a pilot project in Ahmedabad, Surat City, and Gandhinagar district with six rescue vans, the service was subsequently expanded across the entire State in March 2015 considering its effectiveness. At present, 59 rescue vans are operational under the Women Helpline across the State.

iii. **SANKALP: HEW**

- b. The State has proposed 01 new DHEW and the PAB has agreed to, subject to submission of a copy of notification for formation of the districts upon due approval of 16th FC.

iv. **PMMVY**

- a. The State was informed that the Master API and Payment APIs are not functioning properly. The State was advised to ensure participation of representatives from Health Department in meetings being held with the State IFMIS and NIC teams for resolution of the issue.

- b. The State sought clarification regarding the incentive module, wherein it was informed that a new incentive module is being developed for implementation from FY 2026-27 onwards.

4.8 PAB meeting of 15.05.2026 –

4.8.1 Bihar

i. One Stop Centres (OSC):

- a. The State informed that 12 One Stop Centres are presently non-operational. It was directed to the State to ensure operationalisation of all pending OSCs at the earliest and to expedite completion of necessary administrative and operational formalities.
- b. The State requested that the Ministry may consider provision of annual increments for contractual human resources staff to which the Ministry reiterated that these suggestions have already been taken up in the 16th FC.
- c. The State requested that specialized training for staffs may be provided to improve quality of counselling and case management services.

ii. Palna

- a. State of Bihar has intimated that they made 504 AWCC operational.
- b. Further, under PALNA, Bihar has operationalised 504 Anganwadi-cum creches (AWCCs), of which only 106 facilities have recruited creche helpers and workers. It was highlighted to the State to assess the functional AWCCs appropriately and accordingly report the date. JS(PBY) has advised State of Bihar that the creche centre should be run about 7½ hours that are considered functional.
- c. On Bihar's crèche policy, the MWCD noted that crèches are operating only in areas where the target population can afford to utilise them. It was informed by State of Bihar that they are presently running the AWCCs with the help of Anganwadi Worker and Anganwadi helper and recruitment of Creche Worker and Creche Helper to be done in due course.

iii. PMMVY The State was directed to expedite the onboarding of PMMVY on SNA-SPARSH at the earliest.

v. Shakti Sadan

- a. State Govt. requested for enhancement in rent and salary component. The feedback has been noted by MWCD.

vi. Sakhi Niwas

- a. The State suggested that the rent and salary may be increased and it was responded to by the Ministry that it has been already submitted to DoE for due consideration.

No additional issues (other than Common Issues for all States and UTs) were discussed in remaining schemes of Mission Shakti.

4.8.2 Chhattisgarh

i. One Stop Centres (OSC):

- a. It was noted that integration of 15 OSCs with the Women Helpline remains pending. The State assured that integration would be completed shortly.
- b. It was also observed that nearly 50% of sanctioned staff positions remain vacant under OSCs under the UT. The State informed that the recruitment process is underway and assured that vacancies would be filled within the current month.
- c. The State also raised the issue of pending liability amounting to approximately ₹7.44 crore under Sakhi/OSC construction-related activities. The Ministry advised the State to upload all requisite documents, including Utilization Certificates (UCs) and Statements of Expenditure (SOEs), on the Mission Shakti portal for examination and further processing.

ii. Women Helpline (WHL):

- a. The State highlighted the requirement of additional administrative and flexi funds for strengthening Women Helpline operations in the State.

iii. Nari Adalat:

- a. The State also requested release of MPV liabilities under the recurring cost component for FY 2021–22. It was informed to the State that the same is under examination by the Ministry.

iv. Palna

- a. State of Chhattisgarh has surrendered 1300 approved AWCCs and the same has been accepted by the PAB.

v. PMMVY:

- a. The State informed that the incentives to AWWs for FY 2023-24, FY 2024-25, and FY 2025-26 are still pending. The Ministry informed that letter with clear instructions requesting States/UTs to release pending incentives up to FY 2025-26 has been issued during last financial year.
- vi. **Shakti Sadan:**
 - a. State further informed that in the proposed 07 Shakti Sadans (already approved) the recruitment of staff is under process and that there was delay in permission for recruitment of the staffs from the State Government.
 - b. State suggested that Staff under Mission Shakti require 3% appraisal and, in this regard, Ministry informed the State this proposal is already under consideration.
 - c. State also suggested that an IT section is required for the schemes under Mission Shakti to assist the staff with issues related to filling of the MS Dashboard.
- vii. **Sakhi Niwas:**
 - a. The state suggested that the Staff under Mission Shakti require 3% appraisal to which it was responded to by the Ministry that the proposal has been made to the 16th EFC.
 - b. The state also suggested an IT section is required for the schemes under MS to assist the staff with issues related to filling of the Mission Shakti Dashboard.

No additional issues (other than Common Issues for all States and UTs) were discussed in remaining schemes of Mission Shakti.

4.8.3 Chandigarh

- i. **One Stop Centres (OSC):**
 - a. The UT raised the issue of pending liabilities from FY 2023–24.
 - b. It was clarified to the State that bills older than two years are generally not entertained without due examination by Department of expenditure and advised the UT to remit the interest amount, after which the matter may be processed accordingly.
- ii. **Women Helpline (WHL):**
 - a. The UT` informed that Women Helpline performance indicators, including calls received and women assisted, are satisfactory.
 - b. It was further informed that an unspent balance of approximately ₹25 lakh is available, and the State assured that all pending details would be cleared at the earliest by end of the month, i.e. May, 2026.
- iii. **Palna**
 - a. Under PALNA, 210 AWCCs are operational and the UT wishes to expand further this year, noting that the scheme is functioning well. The UT shared its operational model: in the morning, the facility functions as an Anganwadi, and in the evening it operates as a crèche. The Anganwadi worker/helper operates until 1 PM, after which the creche worker/helper takes over.
 - b. It was informed that food provided under the Anganwadi programme is given to crèche beneficiaries as well, along with bananas in the evening. The crèche worker receives ₹5,500 plus an additional ₹3,000 from the UT to bring the total to ₹8,500, and the helper receives ₹3,000 plus an additional ₹1,500 from the UT bringing the total to ₹4,500. The UT noted that domestic workers in particular are benefiting from the crèche services, and that the scheme is contributing positively to female labour force participation.
- iv. **PMMVY**
 - a. The UT requested revision of the target for the current FY to 4,700 beneficiaries, stating that Chandigarh has a low birth rate/ TFR and that a significant number of births pertain to beneficiaries from neighbouring States, making it difficult to achieve the assigned target. The same was noted by MWCD.

No additional issues (other than Common Issues for all States and UTs) were discussed in remaining schemes of Mission Shakti.

4.8.4 Manipur

- i. **One Stop Centres (OSC):**

- a. The State informed that salary liabilities remain pending for FY 2022–23, 2023–24, and 2024–25. The Ministry advised the State to submit a year-wise bifurcation of pending salary liabilities for examination and further processing.
 - b. The State highlighted issues relating to non-uniform salary structures under Mission Shakti, stating that the absence of standardized remuneration has resulted in disparities in staff motivation, retention, and quality of service delivery across districts. The State recommended that a uniform salary structure may be considered under Mission Shakti to improve staff retention, motivation, and overall service delivery to which the Ministry reiterated that these suggestions have already been taken up in the 16th FC.
- ii. **Beti Bachao Beti Padhao (BBBP):**
- a. The State highlighted difficulties in tracking funds under the BBBP component and requested necessary guidance for improved monitoring and fund reconciliation.

iii. **SANKALP:HEW**

The State of Manipur had reported Rs. 0 expenditure during FY 2025–26. The State has been advised to raise bills in a timely manner against the Mother Sanction issued from FY 2026-27 onwards.

iv. **PMMVY**

The Ministry directed the State to expedite the issuing of State Mother Sanction under the scheme.

v. **Shakti Sadan:**

- vi. With regard to the State Government's proposal for setting up 49 new Shakti Sadans, the Ministry requested the State to review and provide detailed justification for the proposed facilities. In response, the State stated that a larger number of Shakti Sadans is required due to the ongoing conflict situation in the State and that these facilities are intended to operate on a temporary basis.
- vii. The Ministry observed that the demand for such a large number of Shakti Sadans is difficult to substantiate, even in view of the prevailing conflict situation. Accordingly, the Ministry proposed a one-to-one meeting with the State and advised it to be prepared with a clear and comprehensive justification for the proposed requirement.
- viii. The Ministry further directed the State Government to upload complete details of all existing Shakti Sadan facilities on the portal, including their location, operational status, photographs, and beneficiary information.
- ix. The State apprised the Ministry of pending liabilities pertaining to FY 2024–25 and FY 2025–26. In this regard, the State was advised to ensure timely submission of bills through the SNA Sparsh portal. It was also advised not to raise bills pertaining to FY 2023–24, as such claims would require approval from the Department of Expenditure (DoE).

x. **Sakhi Niwas:**

- a. On the state's new requests for 54 Sakhi Niwas, MWCD asked the state to review and justify the numbers, MWCD proposed a one-to-one meeting with the state and asked it to be prepared with a clear demand justification

xi. **Working Women's Hostel (WWH) under SASCI:**

- a. The state has not utilized any of the funds released as the 1st Installment and it was directed by the Ministry to expedite the fund utilization in order to receive the 2nd Installment.

Post-Facto approval – Proposal received for newly formed districts and additional OSC for existing district either in existing building or constructed building.

SI	State	Proposal received	Proposal approved			Remarks
			OSC in newly formed districts for Construction building	Additional OSC in existing district for Constructed building	Additional OSC in existing district for Existing building	
1	Andhra Pradesh	11			Alluri Sitharama Raju-II	Approved subject to receipt of the requisite documents. In case State intends to operationalize an OSC in a rented building, compliance with the Ministry's letter No. Sambal/40/2023-Sambal (e-107640) dated 30.01.2024 is to be ensured and generate bill from the uploaded Mother Sanction.
2					Guntur-II	
3					Chittoor-II	
4					Palnadu-II	
5					West Godavari-II	
6					Annamayya-II	
7					Prakasam-II	
8					Kurnool-II	
9					NTR-II	
10					Srikakulam-II	
11					Visakhapatnam-II	
12	Bihar	19	Araria-II			
13			Begusarai-II			
14			Bhagalpur-II			
15			Bhojpur-II			
16			Darbhanga-II			
17			Gopalganj-II			
18			Nalanda-II			
19			Nawada-II			
20			Patna-III			
21			Samastipur-II			
22			Saran-II			
23			Sitamarhi-II			
24			Siwan-II			
25			Supaul-II			
26			Vaishali-II			
27			Patna-IV			
28			Muzaffarpur-III			
29			East Champaran-III			
30			West Champaran-III			
31	Haryana	5			Faridabad-II	
32					Gurugram-II	
33					Sirsa-II	
34					Ambala-II	
35					Hisar-II	
36	Jharkhand	2			Deogarh-II	
37					Dumka-II	
38	Karnataka	5			Bengaluru Urban-VI	
39					Raichur-II	
40					Vijayanagar-II	
41					Uttara Kannada-II	

42					Mumbai Suburban-V	
43					Thane-V	
44					Thane-VI	
45					Pune-IV	
46					Satara-II	
47	Maharashtra	13			Kolhapur-II	
48					Solapur-II	
49					Beed-II	
50					Latur-II	
51					Wardha-II	
52					Chandrapur-II	
53					Buldhana-II	
54					Yavatmal-II	
55	Meghalaya	1			East Khasi Hills-III	
56	Odisha	7			Khurda-II	
57					Sambalpur-II	
58					Ganjam-II	
59					Keonjhar-II	
60					Dhenkanal-II	
61					Jagatsinghpur-II	
62					Cuttak-II	
63	Rajasthan	2			Jaipur-IV	
64					Jaipur-V	
65	Sikkim	1			South Sikkim-II (Namchi)	
66	Uttar Pradesh	3			Kasganj-II	
67					Pilibhit-II	
68					Ghazipur-II	
69	Uttarakhand	5			Dehradun-II	
70					Dehradun-III	
71					Pauri Garhwal-II	
72					Udham Singh Nagar-II	
73					Uttarkashi-II	

New OSCs proposed in PAB FY 2026-27

Sl. No	State	New OSCs proposed for pre-existing	New OSCs proposed for construction	Already approved OSCs proposed for construction	Remarks
1	Andhra Pradesh	0	0	0	The proposal may be considered subject to the approval of the EFC for the 16th Finance Commission, and the submission of detailed documents and the uploading the same by States/UTs on the Mission Shakti Dashboard.
2	Arunachal Pradesh	2	0	0	
3	Assam	0	0	0	
4	Bihar	0	0	0	
5	Chhattisgarh	0	0	0	
6	Goa	0		0	
7	Gujarat	1	0	2	
8	Haryana	0		5	
9	Himachal Pradesh	0		0	
10	J&K	0	2	0	
11	Jharkhand	0	0	13	
12	Karnataka	4	0	2	
13	Kerala	0	0	0	
14	Madhya Pradesh	0	0	0	
15	Maharashtra	0	4	10	
16	Manipur	0	0	0	
17	Meghalaya	0	0	0	
18	Mizoram	0	1	5	
19	Nagaland	0	0	0	
20	Odisha	0	0	21	
21	Punjab	0	0	3	
22	Rajasthan	0	0	6	
23	Sikkim	0	0	0	
24	Tamil Nadu	0		13	

25	Telangana	0	0	0	
26	Tripura	0	0	02	
27	Uttar Pradesh	0	0	0	
28	Uttrakhand	1	0	1	
29	West Bengal	0	0	0	
30	Andaman & Nicobar	0	0	0	
31	Chandigarh	0	0	0	
32	Dadar Nagar Haveli & Daman and Diu	0	0	0	
33	NCT DELHI	0	0	0	
34	Lakshadweep	0	0	0	
35	Puducherry	0	0	0	
36	Ladakh	0	0	0	

*** To operationalize the newly approved OSCs, it is permitted to raise bills against the exiting Mother Sanction for SNA-SPARSH cases for immediate operationalisation of newly approved OSC. Scheme guidelines and GFR provisions must be followed.**

Shakti Sadan

Name of the State /UT	Proposals for the existing Institutions	Proposal for new Institutions for FY 2026-27	Total Funds (Central Share) proposed for FY 2026-27 (in Lakhs)	Remarks	Decision of the PAB
Andaman and Nicobar Islands	0	03	123.06		The grants in aid for existing Shakti Sadan as per Mission Shakti Guidelines is allowed under the Shakti Sadan scheme.
Andhra Pradesh	26	04	2893.56	The State Govt. may furnish justification in details i.e existing facility, occupancy, OSC cases in each district, any other State Govt. facility etc...	Regarding grant in aid for the the new Shakti Sadan proposals and Shakti Sadan approved during the 15th Finance Commission period but not operationalized by 31.03.2026, it is informed that EFC proposal for Mission Shakti has been submitted to the Department of Expenditure (DoE), Ministry of Finance, for approval, and the same is awaited. Therefore, the States/UTs may wait till approval of Mission Shakti is received by the Ministry from the Department of Expenditure (DoE), Ministry of Finance. Further, the Ministry's decision in this regard will be communicated to the States/UTs in due course.
Arunachal Pradesh	01	00	147.78		
Assam	27	05	933.88		
Bihar	16	22 (already approved in PAB 2024-25)	2066.7		
Chandigarh	01	00	26.50		
Chhattisgarh	04	07 (already approved in PAB meeting held for FY 2024-25)	537.77	The State Govt. may furnish justification in details i.e existing facility, occupancy, OSC cases in each district, any other State Govt. facility etc...	
Dadra and Nagar Haveli and Daman and Diu	00	00	00		
Delhi- GNCTD	02	00	57.12		
Goa	01	01	26.68		
Gujarat	00	00	00		
Haryana	00	22	768.2		
Himachal Pradesh	01	11	637.68	The State Govt. may furnish justification in details i.e existing facility, occupancy, OSC cases in each district, , Jandhan	

				account status any other State Govt. facility etc...
Jammu and Kashmir	13	02	642.60	
Jharkhand	1	11 (already approved in PAB meeting for FY 2024-25)	733.20	
Karnataka	40	0	1064.7	
Kerala	08	00	542.41	
Ladakh	00	00	00	
Lakshadweep	00	00	00	
Madhya Pradesh	13	5 (already approved in PAB meeting for FY 2024-25)	934.91	
Maharashtra	21	29	1681.00	The State Govt. may furnish justification in details i.e existing facility, occupancy, OSC cases in each district, any other State Govt. facility etc and not able to operationalize in during the FY 2025-26...
Manipur	47	49	7887.29	The State Govt. may furnish justification in details i.e existing facility, occupancy, OSC cases in each district, any other State Govt. facility etc and not able to operationalize in during the FY 2025-26...
Meghalaya	02	00	437.67	
Mizoram	12	01	1010.33	
Nagaland	6	2	392.68	
Odisha	68	20	2908.93	The State Govt. may furnish justification in details i.e existing facility,

				occupancy, OSC cases in each district, any other State Govt. facility etc and not able to operationalize in during the FY 2025-26...
Puducherry	01	00	21,37,252	
Punjab	02	00	5640889	
Rajasthan	06	00	768.13	
Sikkim	01	00	68.41	
Tamil Nadu	46	07	3283.38	The State Govt. may furnish justification in details i.e existing facility, occupancy, OSC cases in each district, any other State Govt. facility etc and not able to operationalize in during the FY 2025-26...
Telangana	21	02	2122.4	The State Govt. may furnish justification in details i.e existing facility, occupancy, OSC cases in each district, any other State Govt. facility etc and not able to operationalize in during the FY 2025-26...
Tripura	05	04	618.36	The State Govt. may furnish justification in details i.e existing facility, occupancy, OSC cases in each district, any other State Govt. facility etc and not able to operationalize in during the FY 2025-26...
Uttarakhand	03	03	303.84	The State Govt. may furnish justification in details i.e existing facility, occupancy, OSC cases in each

				district, any other State Govt. facility etc and not able to operationalize in during the FY 2025-26...	
Uttar Pradesh	10	00	730.46		
West Bengal	36	01	2872.24		
Total	441	211			

Sakhi Niwas

Name of the State /UT	Proposals for the existing Sakhi Niwas	Proposal for new Sakhi Niwas for FY 2026-27	Total Funds (Central Share) proposed for FY 2026-27 including pending liabilities (in Lakhs)	Decision of the PAB
Andaman and Nicobar Islands	03	00	36.97	The grants in aid for existing Sakhi Niwas as per Mission Shakti Guidelines is allowed under the Sakhi Niwas scheme. Regarding the grant in aid for new proposals of Sakhi Niwas and Sakhi Niwas approved during the 15th Finance Commission period but not operationalized by 31.03.2026, it is mentioned that EFC proposal for Mission Shakti has been submitted to the Department of Expenditure (DoE), Ministry of Finance, for approval, and the same is currently awaited. Therefore, the States/UTs may wait until approval of Mission Shakti is received by the Ministry from the Department of Expenditure (DoE), Ministry of Finance. Further, the Ministry's decision in this regard will be communicated to the States/UTs in due course.
Andhra Pradesh	53(23 existing + 30 rental not operationalized till 31.03.2026)	00	447.75	-do-
Arunachal Pradesh	01	00	2.27	-do-
Assam	10	15	300.30	-do-
Bihar	03	35	355.71	-do-
Chandigarh	02	01	95.88	-do-
Chhattisgarh	06	07	130.03	-do-
Dadra and Nagar Haveli and Daman and Diu	00	00	00	-do-
Delhi-GNCTD	02(not operationalised till 31.03.2026)	00	19.18	-do-
Goa	00	00	00	-do-

Gujarat	00	00	00	-do-
Haryana	00	06	73.75	-do-
Himachal Pradesh	06	14	220.08	-do-
Jammu and Kashmir	02	02	182.13	-do-
Jharkhand	02	06	75.83	-do-
Karnataka	00	00	00	-do-
Kerala	26	04	786.89	-do-
Ladakh	00	00	00	-do-
Lakshadweep	01	00	10.08	-do-
Madhya Pradesh	03	00	25.77	-do-
Maharashtra	23	27	528.88	-do-
Manipur	39	53	2127.75	-do-
Meghalaya	04	00	97.97	-do-
Mizoram	08	00	166.26	-do-
Nagaland	19	02	668.29	-do-
Odisha	16	20	320.99	-do-
Puducherry	02	07	77.05	-do-
Punjab	01	01	2.93	-do-
Rajasthan	00	00	00	-do-
Sikkim	01	01	71.77	-do-
Tamil Nadu	0	54	4855.82	-do-
Telangana	27	01	248.30	-do-
Tripura	10	00	139.37	-do-
Uttarakhand	03	00	41.81	-do-
Uttar Pradesh	13(only 3 operationalized till 31.03.2026)	00	121.99	-do-
West Bengal	00	00	00	-do-

SANKALP: HEW

Sl. No.	State/UT	SHEW functional	DHEW functional	New DHEW proposal	Funds (Central Share) required for FY 2026-27 as per schematic norms (In Rupees)
1	Andaman & Nicobar Islands	1	3	0	1,49,40,000.00
2	Andhra Pradesh	1	26	2	8,37,90,000.00
3	Arunachal Pradesh	1	25	0	2,91,45,000.00
4	Assam	1	35	0	16,18,92,000.00
5	Bihar	1	38	0	15,70,31,596.00
6	Chandigarh	1	1	0	94,32,000.00
7	Chhattisgarh	1	33	0	11,48,40,000.00
8	Dadra & Nagar Haveli and Daman & Diu	1	3	0	1,40,40,000.00
9	Delhi	1	11	2	4,81,96,100.00
10	Goa	1	2	0	1,05,00,000.00
11	Gujarat	1	33	1	12,16,30,000.00
12	Haryana	1	22	1	8,31,50,000.00
13	Himachal Pradesh	1	12	0	4,45,50,000.00
14	Jammu and Kashmir	1	20	0	7,04,70,000.00
15	Jharkhand	1	24	0	7,44,30,000.00
16	Karnataka	1	31	0	10,90,86,000.00
17	Keralam	1	14	0	5,10,30,000.00
18	Ladakh	1	2	2	97,87,668.00
19	Lakshadweep	1	1	0	10,67,000.00
20	Madhya Pradesh	1	52	0	19,21,20,000.00
21	Maharashtra	1	36	0	17,66,10,000.00
22	Manipur	1	16	0	8,84,24,918.00
23	Meghalaya	1	12	0	4,72,41,634.00
24	Mizoram	1	11	0	3,96,60,000.00
25	Nagaland	1	16	1	5,89,00,000.00
26	Odisha	1	30	0	11,33,70,000.00
27	Puducherry	1	4	0	1,74,30,000.00
28	Punjab	1	23	0	8,23,50,000.00
29	Rajasthan	1	33	8*	14,46,60,000.00
30	Sikkim	1	6	0	2,42,10,000.00
31	Tamil Nadu	1	38	1	13,44,90,000.00
32	Telangana	1	33	0	13,63,90,000.00
33	Tripura	1	8	0	3,03,90,000.00
34	UP	1	75	0	27,27,94,600.00
35	Uttarakhand	1	13	0	5,75,90,000.00
36	West Bengal**	0	0	0	0
	Total	35	742	10 (excluding the State of Rajasthan)	2,82,56,38,516.00

*The State of Rajasthan has proposed 08 new DHEWs in FY 2026-27, however the PAB had already agreed to the same in FY 2025-26, subject to submission of a copy of notification for formation of the districts by the State. However, no such communication regarding operationalisation of new DHEWs has been received from the State till date.

**The State of West Bengal has not been implementing the HEW scheme.

PMMVY Annexure - I

State/ Union Territory	Total Indicative Enrolment Target	First Child Indicative Enrolment Target	Second Child Indicative Enrolment Target
Total	74,50,400	56,42,200	18,08,200
ANDAMAN AND NICOBAR ISLANDS	1,300	1,000	300
ANDHRA PRADESH	2,78,000	2,22,000	56,000
ARUNACHAL PRADESH	5,400	4,500	900
ASSAM	2,60,000	1,75,000	85,000
BIHAR	8,10,000	6,30,000	1,80,000
CHANDIGARH	4,500	3,800	700
CHHATTISGARH	2,22,000	1,58,000	64,000
DELHI	1,00,000	83,000	17,000
GOA	5,400	4,600	800
GUJARAT	3,35,000	2,65,000	70,000
HARYANA	1,32,000	97,000	35,000
HIMACHAL PRADESH	47,000	36,000	11,000
JAMMU AND KASHMIR	90,000	68,000	22,000
JHARKHAND	1,95,000	1,48,000	47,000
KARNATAKA	5,00,000	3,70,000	1,30,000
KERALA	1,35,000	1,00,000	35,000
LADAKH	2,600	1,800	800
LAKSHADWEEP	800	700	100
MADHYA PRADESH	6,60,000	4,50,000	2,10,000
MAHARASHTRA	5,70,000	4,60,000	1,10,000
MANIPUR	20,000	12,000	8,000
MEGHALAYA	17,200	13,200	4,000
MIZORAM	7,100	5,500	1,600
NAGALAND	9,300	5,700	3,600
ODISHA	3,07,000	2,14,000	93,000
PUDUCHERRY	8,500	7,000	1,500
PUNJAB	1,15,000	80,000	35,000
RAJASTHAN	4,35,000	3,50,000	85,000
SIKKIM	3,700	2,700	1,000
TAMIL NADU	5,00,000	3,35,000	1,65,000
DADRA AND NAGAR HAVELI AND DAMAN AND DIU	4,300	3,000	1,300
TRIPURA	21,300	15,700	5,600
UTTAR PRADESH	11,95,000	9,65,000	2,30,000
UTTARAKHAND	73,000	55,000	18,000
WEST BENGAL	3,80,000	3,00,000	80,000

Status of Anganwadi-cum-Crèches (AWCCs)				Palna Annexure-I
Sl. No.	State	No. of AWCCs approved during 15 th FC	No. Functional AWCCs (As on 30.04.2026) from funds released during 15 th FC	Remarks
1	ANDAMAN AND NICOBAR ISLANDS	8	7	States/UTs were advised not make Anganwadi cum Creche (AWCCs) more functional till the further decision in the matter as the proposal relating to Palna Scheme for 16 th Finance Commission is still under consideration of Ministry of Finance. However, existing functional AWCCs will operate as per existing budgetary norms till further revision and decision.
2	ANDHRA PRADESH	108	0	
3	ARUNACHAL PRADESH	86	43	
4	ASSAM	500	50	
5	BIHAR	504	504	
6	CHANDIGARH	210	210	
7	CHHATTISGARH	1500	186	
8	DELHI	611	502	
9	GOA	11	9	
10	GUJARAT	25	0	
11	HARYANA	628	303	
12	HIMACHAL PRADESH	152	152	
13	JAMMU AND KASHMIR	317	170	
14	JHARKHAND	1024	11	
15	KARNATAKA	1664	164	
16	KERALA	504	218	
17	LADAKH	7	6	
18	LAKSHADWEEP	8	0	
19	MADHYA PRADESH	448	0	
20	MAHARASHTRA	345	0	
21	MANIPUR	702	0	
22	MEGHALAYA	1238	84	
23	MIZORAM	200	200	
24	NAGALAND	500	470	
25	ODISHA	1000	0	
26	PUDUCHERRY	86	9	
27	PUNJAB	148	144	
28	RAJASTHAN	NA	0	
29	SIKKIM	25	25	
30	TAMIL NADU	600	0	
31	TELANGANA	1033	8	
32	THE DADRA AND NAGAR HAVELI AND DAMAN AND DIU	190	103	States may rationalised AWCCs which are not running properly and where beneficiaries are very low.

33	TRIPURA	114	114
34	UTTAR PRADESH	NA	0
35	UTTARAKHAND	202	34
36	WEST BENGAL	10	0
Total		14708	3717

Palna Annexure-II			
New proposals for AWCCs in FY 2026-27			
S. No	State/UT	New Proposal for AWCCs	Remarks
1	Andhra Pradesh	26	New proposal for AWCCs has not been considered since the EFC proposal for 16 th Finance Cycle is still under consideration of Ministry of Finance.
2	Arunachal Pradesh	0	
3	Assam	450	
4	Bihar	312	
5	Chhattisgarh	0	
6	Goa	0	
7	Gujarat	Not filled	
8	Haryana	0	
9	Himachal Pradesh	290	
10	Jharkhand	0	
11	Karnataka	0	
12	Kerala	0	
13	Madhya Pradesh	0	
14	Maharashtra	0	
15	Manipur	Not filled	
16	Meghalaya	0	
17	Mizoram	52	
18	Nagaland	0	
19	Odisha	1000	
20	Punjab	0	
21	Rajasthan	0	
22	Sikkim	1	
23	Tamil Nadu	0	
24	Telangana	0	
25	Tripura	10	

26	Uttar Pradesh	0
27	Uttarakhand	48
28	West Bengal	0
29	A & N Island	0
30	Chandigarh	0
31	Dadra & N Haveli and Daman Diu	0
32	Delhi	0
33	Jammu & Kashmir	0
34	Ladakh	0
35	Lakshadweep	0
36	Puducherry	0

Palna Annexure-II		
S. No	State/UT	Funds proposal (Central Share) made by the State/UTs for FY 2026-27 (Rs.) under Palna Scheme
1	Andhra Pradesh	5,23,14,240
2	Arunachal Pradesh	21,06,000
3	Assam	11,95,20,000
4	Bihar	5,92,70,640
5	Chhattisgarh	4,32,14,832
6	Goa	14,22,960
7	Gujarat	Not filled
8	Haryana	11,79,88,080
9	Himachal Pradesh	23,13,86,954
10	Jharkhand	300
11	Karnataka	20,03,53,800
12	Kerala	10,18,21,253
13	Madhya Pradesh	0
14	Maharashtra	1,23,47,520
15	Manipur	4,74,03,225
16	Meghalaya	34,26,01,614
17	Mizoram	6,12,38,080

18	Nagaland	14,91,01,200
19	Odisha	21,42,24,000
20	Punjab	2,56,50,813
21	Rajasthan	0
22	Sikkim	67,78,440
23	Tamil Nadu	0
24	Telangana	23,89,94,880
25	Tripura	5,70,84,840
26	Uttar Pradesh	0
27	Uttarakhand	7,41,60,000
28	West Bengal	0
29	A & N Island	0
30	Chandigarh	5,14,04,938
31	Dadra & N Haveli and Daman Diu	5,04,64,000
32	Delhi	10,18,25,889
33	Jammu & Kashmir	5,14,80,720
34	Ladakh	15,12,540
35	Lakshadweep	3,42,550
36	Puducherry	18,12,240

(Note: States will take into account budgetary norms of the scheme before raising the bills/proposals)

Palna Annexure-II		
S. No	State/UT	Funds proposal (Central Share) made by the State/UTs for FY 2026-27 (Rs.) under Palna Scheme
1	Andhra Pradesh	5,23,14,240
2	Arunachal Pradesh	21,06,000
3	Assam	11,95,20,000
4	Bihar	5,92,70,640
5	Chhattisgarh	4,32,14,832
6	Goa	14,22,960
7	Gujarat	Not filled
8	Haryana	11,79,88,080
9	Himachal Pradesh	23,13,86,954
10	Jharkhand	300
11	Karnataka	20,03,53,800
12	Kerala	10,18,21,253
13	Madhya Pradesh	0
14	Maharashtra	1,23,47,520
15	Manipur	4,74,03,225
16	Meghalaya	34,26,01,614
17	Mizoram	6,12,38,080
18	Nagaland	14,91,01,200
19	Odisha	21,42,24,000
20	Punjab	2,56,50,813
21	Rajasthan	0
22	Sikkim	67,78,440
23	Tamil Nadu	0
24	Telangana	23,89,94,880
25	Tripura	5,70,84,840
26	Uttar Pradesh	0
27	Uttarakhand	7,41,60,000
28	West Bengal	0
29	A & N Island	0

30	Chandigarh	5,14,04,938
31	Dadra & N Haveli and Daman Diu	5,04,64,000
32	Delhi	10,18,25,889
33	Jammu & Kashmir	5,14,80,720
34	Ladakh	15,12,540
35	Lakshadweep	3,42,550
36	Puducherry	18,12,240

(Note: States will take into account budgetary norms of the scheme before raising the bills/proposals)

List of participants for PAB from Ministry of Women and Child Development in all PAB Meetings

Ministry of Women & Child Development Participants- Mission Shakti		
S.No	Name	Designation
1	Sh. Anil Malik	Secretary
2	Sh. Nitishwar Kumar	AS & FA
3	Dr. Preetam B. Yashvant	Joint Secretary
4	Sh. Bhaskar	Director
5	Sh. Abhishek Anand	Deputy Secretary
6	Sh. Ashok Kumar Vijay	Deputy Secretary
7	Sh. Manish Kishan	Under Secretary
8	Sh. Aparnesh Dutta	Under Secretary
9	Sh. Subhash Chand	Under Secretary
10	Sh. Shibananda Nayak	Assistant Director
11	Ms. Tripti Singh	Assistant Director (IT), NIC
12	Sh. Ratan Lal Meena	Section Officer
13	Sh. Ram Vinay Singh	Section Officer
14	Sh. Bhupender Singh	Section Officer
15	Sh. Himanshu	Section Officer
16	Sh. Sanjeev Kataria	Section Officer
17	Sh. Anjani Kumar Mishra	Section Officer
18	Sh. Amal Mazumdar	Assistant Section Officer
19	Sh. Rohit Kumar	Assistant Section Officer
20	Sh. Sunny Kumar	Assistant Section Officer
21	Sh. Vikul Kumar	Assistant Section Officer
22	PMU Mission Shakti	Senior Consultant, Consultant and Young Professionals of Mission Shakti

PAB FY 2026-27- State/UT Participants for Mission Shakti		
S.No.	State/UT	Representative Name and Designation
22.04.2026		
1	Maharashtra	1. Dr. Anup Kumar Yadav (IAS) – The Secretary, WCD Maharashtra 2. Madhavi Sardeshmukh (IAS) – Commissioner, ICDS & WCD, Maharashtra 3. Jamsingh Girse - Assistant Commissioner and Deputy Commissioner, Women Development, WCD Maharashtra 4. Yogesh Jawade – Assistant Commissioner & Programme Manager (SCPS), Child Development, WCD Maharashtra
2	Odisha	1.Ms. Mrinalini Darswal, IAS, Commissioner-cum-Secretary 2.Smt. Swayamprava Mohanty, IAS, Additional Secretary 3.Smt. Itishree Das, OAS, Additional Secretary 4.Shri. Jyoti Ranjan Nayak, OAS, Additional Secretary 5.Smt. Nandita Nayak, State Mission Coordinator 6. Shri Pritikant Panda, Program Manager, OSCPS
3	Mizoram	1. Ms. Lalzarmawii IAS, Commissioner & Secretary, SW,WCD Department 2. Ms. Zoramthangi Chhange, Director, WCD 3. Ms. Sailopari, Joint Director, WCD

		4. Ms. Lalrammawii Kawilam, Asst. Director, WCD 5. Ms. Brenda Lalrindiki, State Mission Coordinator, SHEW, WCD
4	Delhi	1. Ms. Rashmi Singh, IAS Secretary, DWCD 2. Ms. Mitali Namchoom, IAS Director, DWCD 3. Mr. Ravinder Yadav, Assistant Director, Mission Shakti, DWCD 4. Ms. Ritu Verma, State Mission Coordinator, Mission Shakti 5. Mr. Manish Kumar Mishra, Gender Specialist-PMU, Mission Shakti
23.04.2025		
5	Madhya Pradesh	1. Smt. G. V. Rashimi, Secretary WCD, MP 2. Smt. Nidhi Nivedita, Commissioner, WCD, MP 3. Dr. Pragya Awasthi, Joint Director Mission Shakti
6	Haryana	1. Sh. Shekhar Vidyarthi, IAS Commissioner & Secretary, WCD Department 2. Dr. Priyanka Soni, IAS, Director, WCD Department 3. Dr. Poonam Raman, Joint Director, WCD Department
7	Nagaland	1. Shri. Limawabang Jamir, IAS, Secretary, Social Welfare Department 2. Smti. Tosheli Zhimomi, Director, Social Welfare Department 3. Km. Gracy Ayee, State Mission Coordinator, SHEW Mission Shakti Nagaland 4. Smti. Adi Nakhro, Gender Specialist, SHEW Mission Shakti
05.05.2026		
8	Rajasthan	1. Smt. Punam, IAS, Secretary WCD, Govt of Rajasthan 2. Sh. Vashudev Malawat, IAS, Director, ICDS, Rajasthan 3. Sh. Padam Chand, FA, ICDS 4. Dr. Dharamveer Meena, DD, ICDS. Sh. Kailash Chand Sharma, DD, WE
9	Telangana	1. Smt. Anitha Ramchandran, Secretary to Government, Dept for Women, Child, Differently Abled and Senior Citizens 2. Smt. Shruti Ojha, Director, Women Development and Child Welfare Department
10	Andhra Pradesh	1. Smt. A. Surya Kumari, I.A.S., Secretary to Government, Dept for Women, Child, Differently Abled and Senior Citizens. 2. Smt. S. Naga Sailaja, Joint Director, Mission Shakti, Women Development and Child Welfare Department. 3. Sri Krishna Prasad Das Madhava, State Mission Coordinator, Mission Shakti.
11	Jammu & Kashmir	1. Shri Sarmad Hafeez IAS Commissioner Secretary Social Welfare Department 2. Shri Mohammad Yousuf Director Planning Social Welfare Department 3. Ms Sameena Mir Specialist Gender Mission Shakti
12	Ladakh	1. Dr. Zhida Bano, Director Social and Tribal Welfare Department, UT Ladakh
06.05.2026		
13	Jharkhand	1. Mr. Uma Shankar Singh, Secretary, Department of Women, Child Development & Social Security, Jharkhand. 2. Mrs. Kiran Kumari Pasi, Director, Social Welfare-cum-Project Director, Jharkhand Women Development Committee, Ranchi. 3. Mrs. Sujata Kumari, State Nodal Officer, Jharkhand Women Development Committee, Ranchi. 4. Mrs. Shalini Boral, Lady Supervisor, Jharkhand, Ranchi. 5. Mr. Prasun Kumar, Clerk, Jharkhand, Ranchi.
14	Assam	1. Sri Mukesh Chandra Sahu, IAS, Additional Chief Secretary to the Govt. of Assam, Women and Child Development Department 2. Sri Gauri Sankar Sarmah, ACS, Director, Women and Child Development, Assam 3. Sri Abhijit Sinha, ACS, Additional Secretary to the Govt. of Assam, Women and Child Development Department
15	Sikkim	1. Smt. Normit Lepcha, Principal Director cum Secretary to the Govt. of Sikkim, Women, Child, Senior Citizen and Divyangjan Welfare Department. 2. Smt. Bandana Rai, Special Secretary, to the Govt. of Sikkim, Women, Child, Senior Citizen and Divyangjan Welfare Department
16	Daman & Diu and Dadra & Nagar Haveli	1. Shri. Puneet Kulshreshtha, Director-cum-Dy. Secretary, (SW & WCD), DNH & DD 2. Shri. Sachitnand Mishra, State Mission Coordinator, DNH & DD

		3. Shir. Digvijaysinh Solanki, Consultant (Saksham Anganwadi & Poshan 2.0) 4. Mrs. Parita Jalam, Consultant (Saksham Anganwadi & Poshan 2.0) 5. Mrs. Anita Mahayavanshi, Programme Manager, Mission Vatsalya, DNH & DD
07.05.2026		
17	Tamil Nadu	1. Tmt.S.Valarmathi,I.A.S, Additional Secretary to Government, Social Welfare and Women Empowerment Department 2. Tmt.M.S.Sangeetha IAS, Director of Social Welfare 3. Tmt.S.Ruth Vennila, Joint Director (Child Welfare) 4. Tmt.M.Nandhitha, Joint Director(Women Welfare)
18	Kerala	1. Dr. Sharmila Mary Joseph IAS (Principal Secretary, WCD Kerala) 2. V. Vigneswari IAS (Director, WCD Kerala) 3. Bindu Gopinath (Additional Director, WCD Kerala) 4. Sivanya S N (Joint Director, WCD Kerala)
19	Arunachal Pradesh	1. Smt. Mimam Tayeng, IAS (Commissioner, DWCD, Arunachal Pradesh) 2. Bahi Koyu, SNO, Mission Shakti
20	Meghalaya	1. Shri. Pravin Bakshi, IAS, Commissioner & Secretary, to the Govt. of Meghalaya, Social Welfare Department, Meghalaya, Shillong 2. Smt. Camelia Doreen Lyngwa, MCS, Jt. Secretary & Director, Social Welfare Department, Meghalaya, Shillong 3. Smt. Emidaki Kharchandy, Assistant Director (SD), Social Welfare Department, Meghalaya, Shillong 4. Smti. Dawanibha Pyrbot, Assistant Director SNO Palna/PMMVY , Social Welfare Department, Meghalaya, Shillong 5. Shri. Remy N. Kharbteng, State Mission Coordinator, SHEW, Social Welfare Department, Meghalaya, Shillong
21	Puducherry	1. Shri. A.S.P.S. Ravi Prakash, I.A.S., Secretary to Government (WCD) 2. Thiru. S. Sathiyamoorthy, Director-cum-Under Secretary,DWCD 3. Tmt. J. Jayapriya, Assistant Director (WD), DWCD 4. Thiru. A. Hariharan, Specialist in Financial Literacy, DHEW, DWCD
08.05.2026		
22	Karnataka	1.Dr. Shamla. Iqbal, IAS, Secretary to Government, Department of Women and Child Development and Empowerment of Differently Abled and Senior Citizens, Gate No.3, 1st Floor, M.S.Building, Dr.B.R.Ambedkar Veedhi, Bangalore-560 001 2. Smti. Halima. K, Joint Director.(PDM) Directorate of Women And Child Development Department, Government of Karnataka.
23	Punjab	1. Sh. Gurkirat Kirpal Singh, Administrative Secretary, Dept. WCD 2. Smt. Dr. Shena Agarwal, Director, Dept. WCD 3. Sh. Sukhdeep Singh Jhaji, Deputy Director, Mission Shakti 4. Sh. Amarjit Singh Bhullar, Deputy Director, Mission Vatsalaya 5. Sh. Kulwinder Singh, Deputy Director, Mission Saksham
24	Himachal Pradesh	1. Mr. Chander Prakash Verma (IAS), Secretary (SJ&E) to the Govt. of Himachal Pradesh 2. Dr. Pankaj Lalit (IAS), Director, Women and Child Development, Himachal Pradesh 3. Mr. Mohan Datt (HAS), Additional Director, Women and Child Development, Himachal Pradesh
25	West Bengal	1. Shri. J.P. Meena, Secretary 2. Ms. Sana Akhtar, Director
26	Tripura	1.Shri Tapan Kumar Das,IAS,Special Secretary, Social Welfare & Social Education,Government of Tripura 2.Shri L.Rangchal,TCS,SSG,Director,Social Welfare & Social Education,Government of Tripura 3.Shri Bijan Chakraborty,Joint Director,Social Welfare & Social Education,Government of Tripura 4.Shri Atanu Roy,Supervisor(ICDS),Social Welfare & Social Education,Government of Tripura

27	Lakshadweep	1.Shri. Soma Sekhar Apparao Kotaru IAS, Secretary Department of W&CD, UTLA. 2. Shri. M. Bharani DANICS, Director Department of W &CD, UTLA.
12.05.2026		
28	Uttar Pradesh	1. Ms. Leena Johri (ACS), Principal Secretary, WCD 2. Ms. C. Indhumathy, (Director) 3. Mr. Shaligram, Chief Finance Officer 4. Mr. Pushpendra Singh, Deputy Director 5. Ms. Anu Singh, Deputy Director
29	Gujarat	1. Smt.P.A.Ninama (IAS), Director of Women Welfare, Women and Child Development 2. Mr. Kishor Katariya, Deputy Director. 3. Mr. Dipen Pandya, Deputy Director.
30	Goa	1.Yetindra Maralkar, Secretary 2.Jyoti Desai ,Director 3. Ms.lunette Viegas,District Program Officer
31	Uttarakhand	1. Shri. Chandresh Yadav, Secretary, WECD Department, Uttarakhand 2. Shri.B.L.Rana, Director, WECD Department Uttarakhand 3. Smt.Ruchita Tiwari, FC, WECD Department, Uttarakhand 4. Miss. Aarti Balodi, SNO, WECD Department, Uttarakhand 5. Miss.Supriya Chand, Gender Specialist, SHEW, WECD Department, Uttarakhand 6. Shri Sanjay Prakash, Gender Specialist, SHEW, WECD Department, Uttarakhand
32	Andaman & Nicobar Islands	1.Ms Chanchal Yadav, Commissioner cum Secretary ,WCD 2.Dr Shweta, Nodal Officer (Mission Shakti) 3.Mrs Uma Devi, Program Officer (ICDS& Poshan 2.0)
15.05.2026		
33	Chhattisgarh	1. Shahla Nigar, Principal Secretary, WCD 2. Dr. Renuka Shrivastava, Director, WCD 3. Christeena Lal, Joint Director, WCD 4. Anand Kispotta, Deputy Director, WCD
34	Chandigarh	1. Smt. Anuradha S. Chagti, Secretary, Social Welfare, Women and Child Development 2. Smt. Radhika Singh, Director, Social Welfare, Women and Child Development 3. Smt. Rajni Gupta, Company Scretary, Chandigarh Child and Women Development Corporation 4. Smt. Sarita Godwani, Program Officer, (ICDS) 5. Mr. Sanjeev Gulati, State Mission Coordinator, (SHEW)
35	Bihar (Offline)	1.Shri H. R. Srinivasa, IAS, Additional chief Secretary (Social Welfare Dept.) 2.Shri Yogesh Kumar Sagar, IAS, Managing Director, WCDC (Social Welfare Dept.) 3.Dr. Rubina Perween, State Mission Coordinator, WCDC (Social Welfare Dept.) 4.Dr. Sumit Saurav, Sr. Consultant, WCDC (Social Welfare Dept.)
36	Manipur	1. Th. Kirankumar, Alternate Link Secretary(Social Welfare), Government of Manipur 2. Sheikh Abdul Hakim, Director(Social Welfare), Manipur 3. Binobala Nongmeikapam, Deputy Director(Women Programme), Social Welfare, Manipur 4. Lairenlakpam Boney, Protection Officer(DCPU), Social Welfare, Manipur